



Case No. 2018-00972-FOIA-OS
Equity Forward v. HHS, Civil No. 18-1509 (D.D.C.)

May 30, 2019

Mary Alice Carter
Executive Director
Equity Forward

Sent via email: macarter@equityfwd.org

Dear Ms. Carter:

This letter is an interim response to your May 9, 2018, Freedom of Information Act (FOIA) request. Specifically, you requested access to and copies of all calendars or calendar entries, schedules and/or travel itineraries for the months of March 2018, April 2018, and May 2018 for the following HHS officials:

- Alex Azar, Secretary
- March Bell, Chief of Staff for the Office for Civil Rights
- Matthew “Matt” Bowman, Deputy General Counsel
- Brett Giroir, Assistant Secretary for Health
- Brian Harrison, Deputy Chief of Staff
- Valerie Huber, Chief of Staff to the Assistant Secretary for Health
- Scott Lloyd, Director of the Office of Refugee Resettlement
- Shannon Royce, Director of Faith Based and Neighborhood Partnerships
- Roger Severino, Director of the Office for Civil Rights
- Paula Stannard, Counsel
- Heidi Stirrup, Deputy Director, Office of White House Liaison
- Peter Urbanowicz, Chief of Staff
- Steven Valentine, Deputy Chief of Staff to the Assistant Secretary for Health
- Margaret “Maggie” Wynne, Counselor

The Department processed **304 pages** of potentially responsive records captured in the agency’s search for FOIA request 2018-00972-FOIA-OS. After a careful review of these pages, I have determined to release **63 pages** to you in their entirety, and I am further releasing **180 pages** in part, with portions redacted, pursuant to Exemptions (b)(5) and (b)(6) of the FOIA (5 U.S.C. §552 (b)(5) and (b)(6)). I have also determined to withhold **33 pages** in their entirety, pursuant to Exemptions (b)(4) and (b)(5) of the FOIA (5 U.S.C. §552 (b)(4), (b)(5)). Furthermore, I have determined that **20 pages** should be sent for consultation to other agencies and returned to this Department for final disposition. Finally, I determined that **(8) eight pages** are non-responsive and duplicative to your request.

FOIA exemption (b)(4) permits the withholding of trade secrets and commercial or financial information that is privileged or confidential.

FOIA exemption (b)(5) protects inter-agency or intra-agency memoranda or letters which would not be available by law to a party other than an agency in litigation with the agency. This exemption protects documents that would be covered by any privilege an agency could assert in a civil proceeding. These privileges include, among others, the deliberative process privilege, the attorney-client privilege, and the attorney work-product privilege.

FOIA exemption (b)(6) permits a Federal agency to withhold information and records about individuals in "personnel and medical files and similar files, the disclosure of which would constitute a clearly unwarranted invasion of personal privacy." The definition of "similar files" has historically been broadly interpreted to include a wide variety of files, and the United States Supreme Court has held that Congress intended the term "similar files" to be interpreted broadly, rather than narrowly. I have analyzed these records and find they meet the threshold requirement of this exemption. Additionally, I have reviewed and weighed the public interest in disclosure of this information against the privacy interest in nondisclosure, and found that the privacy interest outweighs the public's interest in disclosure.

We will continue to review the remaining records as efficiently and expeditiously as possible, consistent with our available resources and the Order of the Court. Should you have questions or concerns regarding the Department's response and/or the processing of your request, any such issues should be communicated to your legal counsel and Department of Justice Attorney representing the Department in this matter.

Sincerely yours,



Michael S. Marquis
Director
Freedom of Information and Privacy Acts Division

Enclosure(s)

Bell, Michael (OS/ASPA)

Subject: AMA media prep
Location: 610-F

Start: Thu 3/1/2018 10:30 AM
End: Thu 3/1/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Clark, Timothy (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Ryan.Murphy1; Matt Lloyd (matt.lloyd@hhs.gov); Brennan, Patrick (OS/ASPA); Robertson, Brian (OS/ASPA)

Bell, Michael (OS/ASPA)

Subject: LUNCH

Location: 615-F

Start: Thu 3/1/2018 11:00 AM

End: Thu 3/1/2018 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to do Media at WH pre- Opioid Summit
Location: WH Driveway, outside of WW Lobby

Start: Thu 3/1/2018 12:00 PM
End: Thu 3/1/2018 12:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Ryan.Murphy1; Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Clark, Timothy (HHS/IOS)

What: Taped One-on-One TV Interview w/ Gray TV

Anchor: Kyle Midura

Topics: opioid summit

When: Thursday, March 1 @ 12:00 PM

Where: WH Driveway, outside of WW Lobby

Length: 5 min

Reach: National

ASPA Staff: Ryan Murphy

What: Taped One-on-One TV Interview w/ Nexstar

Anchor: Mark Meredith

Topics: opioid summit

When: Thursday, March 1 @ 12:05 PM

Where: WH Driveway, outside of WW Lobby

Length: 5 min

Reach: National

ASPA Staff: Ryan Murphy

WH Contact (for both): Carolina Hurley (Carolina (b)(6) Hurley (b)(6) / (b)(6) Carolina will be there to escort the Secretary to his hits.

Bell, Michael (OS/ASPA)

Subject: AMA pre- Brief for call with Senator Blunt

Location: Call (b)(6) PC: (b)(6)

Start: Fri 3/2/2018 3:45 PM

End: Fri 3/2/2018 4:10 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Morse, Sara (HHS/ASL); Kemper, Laura (HHS/ASL); Bassett, Matthew (HHS/ASL); Street, Amanda (HHS/IOS); Moughalian, Jen (HHS/ASFR)

Call in info

(b)(6)

PC: (b)(6)

Leader: (b)(6)

ASL Please initiate the call with the leader code

AMA's Role: Lead the call and discussion on SNS

Event/Mtg POC: Name, Cell and email:

Is Conference Call Line needed?

Conference Call Line:

Who will initiate the conference call? ASFR

Attendees: Senator Blunt

HHS Staff Attendees: Jen Moughalian, Amanda Street, Laura Kemper

Notes:

Bell, Michael (OS/ASPA)

Subject: AMA to call Senator Blunt

Location: Call/ (b)(6)

Start: Fri 3/2/2018 4:10 PM

End: Fri 3/2/2018 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Morse, Sara (HHS/ASL); Kemper, Laura (HHS/ASL); Bassett, Matthew (HHS/ASL); Moughalian, Jen (HHS/ASFR); Street, Amanda (HHS/IOS)

(b)(6) is the number AMA should call to be put on with the Senator
AMA's Role: Lead the call and discussion on SNS

Event/Mtg POC: Name, Cell and email:

Is Conference Call Line needed?

Conference Call Line:

Who will initiate the conference call? Secretary Azar

Attendees: Senator Blunt

HHS Staff Attendees: Jen Moughalian, Amanda Street, Laura Kemper

Notes:

Bell, Michael (OS/ASPA)

Subject: HHS OIG Pickup

Start: Sun 3/4/2018 3:30 PM

End: Sun 3/4/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to meet with ASPA for Week Ahead Briefing and Rollout
Location: 610-F

Start: Sun 3/4/2018 4:00 PM
End: Sun 3/4/2018 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brennan, Patrick (OS/ASPA); Robertson, Brian (OS/ASPA)

Bell, Michael (OS/ASPA)

Subject: HHS OIG Pickup

Start: Mon 3/5/2018 7:30 AM

End: Mon 3/5/2018 8:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Daily meeting with Peter and Brian
Location: 615-F

Start: Mon 3/5/2018 8:00 AM
End: Mon 3/5/2018 8:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA with ASPA for FAH Speech prep
Location: 610-F

Start: Mon 3/5/2018 8:30 AM
End: Mon 3/5/2018 9:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Clark, Timothy (HHS/IOS); Brennan, Patrick (OS/ASPA); Robertson, Brian (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Ryan.Murphy1

Bell, Michael (OS/ASPA)

Subject: AMA departs for FAH Speech

Start: Mon 3/5/2018 10:20 AM

End: Mon 3/5/2018 10:50 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to meet with OGA and WHO Leaders
Location: 325A

Start: Mon 3/5/2018 1:15 PM
End: Mon 3/5/2018 1:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA); Zebley, Kyle (HHS/IOS)

Topic: TBD
Lead: Garrett Grigsby

Bell, Michael (OS/ASPA)

Subject: AMA to call United Health CEO
Location: 615-F / Call

Start: Mon 3/5/2018 5:30 PM
End: Mon 3/5/2018 5:40 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Lusi, Rose (OS/IOS)

Their Office will Call Rose at 5:30pm to connect.





David S. Wichmann

Chief Executive Officer
UnitedHealth Group

David Wichmann became chief executive officer, UnitedHealth Group, on September 1, 2017. He is responsible for the strategic direction and overall performance of the enterprise and its long-term growth agenda. He is also a member of the board of directors.

Previously, Wichmann served as president, UnitedHealth Group, beginning in November 2014, with oversight responsibility for all of UnitedHealthcare's domestic and international businesses, and for overall UnitedHealth Group performance. Wichmann also served as chief financial officer of the enterprise from 2011 until mid-2016. He previously held positions as president, UnitedHealthcare; president and chief executive officer, Specialized Care Services (now OptumHealth); and senior vice president, Corporate Development. Prior to joining UnitedHealth Group in 1998, Wichmann was a partner with Arthur Andersen.

Bell, Michael (OS/ASPA)

Subject: AMA pre- brief for meeting with Ambassador Brandstad
Location: 615-F

Start: Tue 3/6/2018 11:00 AM
End: Tue 3/6/2018 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Zebley, Kyle (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA); Demby, Austin (HHS/OS/OGA); Wynne, Maggie (HHS/IOS); Schaeffer, Alison (HHS/OS/OGA)

Bell, Michael (OS/ASPA)

Subject: Lunch/ Desk Time

Location: 615-F

Start: Tue 3/6/2018 11:30 AM

End: Tue 3/6/2018 12:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Departs to FDA

Location: Silver Springs, MD

Start: Tue 3/6/2018 12:30 PM

End: Tue 3/6/2018 1:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA departs to HHS

Start: Tue 3/6/2018 3:15 PM

End: Tue 3/6/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Prep for Pen n Pad session and 1-1 w/ Siegel
Location: 615-F

Start: Wed 3/7/2018 9:15 AM
End: Wed 3/7/2018 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Ryan.Murphy1; Matt Lloyd (matt.lloyd@hhs.gov); Brennan, Patrick (OS/ASPA)

Topic: Prep AMA for Pen n Pad session on 3/8 and a 1-1 interview with Dr. Siegel, Fox News

Bell, Michael (OS/ASPA)

Subject: AMA to Meet with Ambassador Branstad, of China
Location: 615-F

Start: Wed 3/7/2018 10:00 AM
End: Wed 3/7/2018 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Zebley, Kyle (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA)

Event Title: Meeting with Ambassador to China Terry Branstad

Date/Time: Tuesday March 6th, 10AM – 12PM (preference is 11:00am – 12:00pm timeframe)

Recommendation: OGA recommends that Secretary Azar accept this meeting with Ambassador Branstad during his visit to D.C. from Beijing. The meeting will focus on influenza sample-sharing and collaborative biomedical research.

Secretary's Role: Secretary Azar will listen to Ambassador Branstad speak on influenza sample-sharing, and collaborative biomedical research, and share HHS' priorities.

Last time they met with HHS Secretary or Senior-Leadership: Ambassador Branstad met with former Secretary Tom Price in August 2017 during the Secretary's trip to Asia.

Event/Mtg POC: Name, Cell and email: (this should be someone in the FO): Kyle Zebley, kyle.zebley@hhs.gov; (b)(6)

(b)(6)

Location: TBC

Is Conference Call Line needed? No

Conference Call Line: N/A

Who will initiate the conference call? N/A

Attendees: Ambassador Branstad, others TBC

HHS Staff Attendees: Garrett Grigsby and Kyle Zebley

Notes:

Bell, Michael (OS/ASPA)

Subject: AMA departs to Capital

Start: Wed 3/7/2018 11:30 AM

End: Wed 3/7/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Prep for call to Health Care Industry Experts
Location: 615-F

Start: Wed 3/7/2018 1:00 PM
End: Wed 3/7/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Kalavritinos, Jack (OS/IEA); Trueman, Laura (HHS/IEA); McGowan, Robert (Kyle) (HHS/IEA); Beck, Gary (OS/IEA) (Gary.Beck@hhs.gov); Matt Lloyd (matt.lloyd@hhs.gov); Ryan.Murphy1; Brennan, Patrick (OS/ASPA); Clark, Timothy (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA stop by IEA Meeting with Hershel Walker
Location: 610-F

Start: Wed 3/7/2018 2:55 PM
End: Wed 3/7/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA)

Quick stop by

Bell, Michael (OS/ASPA)

Subject: AMA Speech prep for AHIP
Location: 615-F

Start: Wed 3/7/2018 3:00 PM
End: Wed 3/7/2018 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brennan, Patrick (OS/ASPA); Robertson, Brian (OS/ASPA); Clark, Timothy (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Ryan.Murphy1; Matt Lloyd (matt.lloyd@hhs.gov)

Bell, Michael (OS/ASPA)

Subject: AMA departs HHS

Start: Wed 3/7/2018 6:00 PM

End: Wed 3/7/2018 7:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject:

Start: Wed 3/7/2018 6:30 PM

End: Wed 3/7/2018 7:00 PM

Recurrence: (none)

Organizer: (b)(6) (OS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Personal Event

Start: Wed 3/7/2018 7:00 PM

End: Wed 3/7/2018 8:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Personal Event

Start: Wed 3/7/2018 8:15 PM

End: Wed 3/7/2018 9:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA departs back to HHS

Start: Thu 3/8/2018 12:30 PM

End: Thu 3/8/2018 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA last prep, for Pen & Pad
Location: 610-F

Start: Thu 3/8/2018 1:30 PM
End: Thu 3/8/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Clark, Timothy (HHS/IOS); Matt Lloyd (matt.lloyd@hhs.gov); Ryan.Murphy1; Brennan, Patrick (OS/ASPA)

Any last minute prep needed for the Pen N Pad

Bell, Michael (OS/ASPA)

Subject: AMA Prep for Interview
Location: 610-F

Start: Thu 3/8/2018 2:30 PM
End: Thu 3/8/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Ryan.Murphy1; Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Clark, Timothy (HHS/IOS); Brennan, Patrick (OS/ASPA)

Bell, Michael (OS/ASPA)

Subject: HOLD: AMA 1-1 interview with DR. Mark Siegel
Location: 615-F

Start: Thu 3/8/2018 3:00 PM
End: Thu 3/8/2018 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Brennan, Patrick (OS/ASPA); Matt Lloyd (matt.lloyd@hhs.gov); Ryan.Murphy1

Lead: ASPA

Bell, Michael (OS/ASPA)

Subject: AMA briefing Follow-up on Maryland Total Cost of Care
Location: 610-F

Start: Thu 3/8/2018 3:30 PM
End: Thu 3/8/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Moughalian, Jen (HHS/ASFR); (b)(6) Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS); Brooks, John (HHS/IOS); O'Brien, John (HHS/ASPE); Agnew, Ann (HHS/IOS); Seema Verma; 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); Fischbach, Aaron (OS/IOS); Kalavritinos, Jack (OS/IEA); Jeet Guram (CMS/OA) (jeet.guram@cms.hhs.gov); Bassano, Amy (CMS/CMMI); Cha, Stephen S. (CMS/CMMI); Daniel, Willem G. (CMS/CMMI)

Optional Attendees: CMS Administrator; Moreno, Rafael (OS/ASA/IOS); Hargan, Eric (OS/IOS)

Topic: Sec Briefing on the Maryland All-Payer Model

Reason: Discuss the model

AMA's Role: Provide feedback and make decisions

Lead: Seema Verma, CMS

Event POC: Aaron Fischbach, (b)(6) aaron.fischbach@hhs.gov

Attendees: Seema Verma, Brady Brookes, Eric Hargan, Will Brady, Peter Urbanowicz, John Brooks, Jen Moughalian, John O'Brien, Ann Agnew, Jeet Guram . Amy Bassano, Steph Cha, Will Daniel

Briefing Materials: TBD

Bell, Michael (OS/ASPA)

Subject: AMA OGA & OSSI Briefing for Chile Trip
Location: SCIF

Start: Fri 3/9/2018 8:30 AM
End: Fri 3/9/2018 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Olsen, Laura (HHS/OS/OGA); Healy, Jenifer (HHS/OS/OGA); Demby, Austin (HHS/OS/OGA); Alexander, Thomas (OS/OGA); Schaeffer, Alison (HHS/OS/OGA); Schmoyer, Michael (OS/OSSI)

30 min OGA Brief
30 min OSSI Brief

Bell, Michael (OS/ASPA)

Subject: AMA to meet with ASFR for LHHS Hearing Prep
Location: 615-F

Start: Fri 3/9/2018 1:00 PM
End: Fri 3/9/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Bassett, Matthew (HHS/ASL); Moughalian, Jen (HHS/ASFR); Street, Amanda (HHS/IOS); Morse, Sara (HHS/ASL); Brady, Will (HHS/IOS); Wynne, Maggie (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Brooks, John (HHS/IOS); Stannard, Paula (HHS/IOS); Cochran, Norris (HHS/ASFR); Miller, Caitlyn (OS/ASFR); McMillen, Cheryl (HHS/ASFR); Cash, Lester (HHS/ASFR)

- **1-2pm, Friday, March 9th: Initial Hearing Prep**

- COS, Peter Urbanowicz
- DCOS, Brian Harrison
- Will Brady
- Counselors
 - Maggie Wynne
 - Mary-Sumpter Lapinski
 - John Brooks
 - Paula Stannard
- ASFR
 - Jen Moughalian
 - Amanda Street
 - Norris Cochran
 - Caitlyn Miller
 - Cheryl McMillan
 - Lester Cash
- ASL
 - Matt Bassett
 - Sara Morse

Bell, Michael (OS/ASPA)

Subject: AMA to meet Andrew Bremberg
Location: WW 217.

Start: Fri 3/9/2018 2:00 PM
End: Fri 3/9/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

This is a principals only meeting request
Topic: Payment reforms

Bell, Michael (OS/ASPA)

Subject: AMA departs Back to HHS

Start: Fri 3/9/2018 2:30 PM

End: Fri 3/9/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to meet with Maceo to setup IT for IN trip
Location: 615-F

Start: Fri 3/9/2018 3:30 PM
End: Fri 3/9/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Clerkley, Maceo (OS/ASA/OCIO/ITIO)

Bell, Michael (OS/ASPA)

Subject: AMA to have a call with Senator Blunt

Location: 615-F/ Call (b)(6)

Start: Fri 3/9/2018 4:00 PM

End: Fri 3/9/2018 4:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Street, Amanda (HHS/IOS); Bassett, Matthew (HHS/ASL)

Bell, Michael (OS/ASPA)

Subject: AMA departs for Andrews Air force base

Start: Fri 3/9/2018 4:30 PM

End: Fri 3/9/2018 5:35 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Healy, Jenifer (HHS/OS/OGA); Olsen, Laura (HHS/OS/OGA); Schaeffer, Alison (HHS/OS/OGA)

Bell, Michael (OS/ASPA)

Subject: AMA wheels down Andrews Air Force Base

Start: Mon 3/12/2018 8:45 AM

End: Mon 3/12/2018 8:45 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA briefing with Dep. Sec. Hargan
Location: 615-F

Start: Tue 3/13/2018 9:00 AM
End: Tue 3/13/2018 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA (b)(5)
Location: 610-F

Start: Tue 3/13/2018 9:30 AM
End: Tue 3/13/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Moughalian, Jen (HHS/ASFR); Street, Amanda (HHS/IOS); Morse, Sara (HHS/ASL); Bassett, Matthew (HHS/ASL); McGuffee, Tyler Ann (HHS/IOS); Arbes, Sarah (HHS/ASL); Hayes, Sean (HHS/ASL); Lawrence, Courtney (HHS/ASL); Ryan.Murphy1; Kemper, Laura (HHS/ASL); Aramanda, Alec (OS/ASL); Brady, Will (HHS/IOS); Wynne, Maggie (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Brooks, John (HHS/IOS); Stannard, Paula (HHS/IOS); Cochran, Norris (HHS/ASFR); Miller, Caitlyn (OS/ASFR); McMillen, Cheryl (HHS/ASFR); Cash, Lester (HHS/ASFR); Charrow, Robert (HHS/OGC); O'Brien, John (HHS/ASPE); Brennan, Patrick (OS/ASPA)

(b)(5)

9:30-11am, Tuesday, March 13th: (b)(5)

- COS, Peter Urbanowicz
- DCOS, Brian Harrison
- Will Brady
- Counselors
 - Maggie Wynne
 - Mary-Sumpter Lapinski
 - John Brooks
 - Paula Stannard
- ASFR
 - Jen Moughalian
 - Amanda Street
 - Norris Cochran
 - Caitlyn Miller
 - Cheryl McMillan
 - Lester Cash
- ASL
 - Matt Bassett
 - Sara Morse

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Bell, Michael (OS/ASPA)

Subject: AMA to meet with OGC, Bob Charrow
Location: 615-F

Start: Tue 3/13/2018 11:30 AM
End: Tue 3/13/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC)

This a 1-1 meeting
No briefing materials

Bell, Michael (OS/ASPA)

Subject: AMA meeting with Scheduling
Location: 615-F

Start: Tue 3/13/2018 1:00 PM
End: Tue 3/13/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to make calls to LHHS committee members
Location: 615-F

Start: Tue 3/13/2018 1:30 PM
End: Tue 3/13/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Moughalian, Jen (HHS/ASFR); Street, Amanda (HHS/IOS); Bassett, Matthew (HHS/ASL); Morse, Sara (HHS/ASL)

1:00-1:15pm

1:15-1:30pm

1:30-1:45pm- Rep. Steven Womack(R-AK) will call Rose's Line to connect

1:45-2:00pm

Bell, Michael (OS/ASPA)

Subject: AMA Departs for Rayburn

Start: Tue 3/13/2018 2:00 PM

End: Tue 3/13/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to meet with Chairman Tom Cole (R-OK)

Location: 2467 Rayburn House Office Building

Start: Tue 3/13/2018 2:30 PM

End: Tue 3/13/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Moughalian, Jen (HHS/ASFR); Street, Amanda (HHS/IOS); Bassett, Matthew (HHS/ASL); Morse, Sara (HHS/ASL)





To: Alex M. Azar II, Secretary

From: Jen Moughalian, Acting Assistant Secretary for Financial Resources (ASFR)
Amanda Street, Acting Director, ASFR Congressional Relations

Through: Peter Urbanowicz, Chief of Staff
Brian Harrison, Deputy Chief of Staff

Subject: Meet & Greet with Representative Cole, Chairmen of the House Labor, Health and Human Services, Education and Related Agencies Appropriations Subcommittee

Date: March 12, 2018

EVENT DETAILS:

Date: Tuesday, March 13, 2018
Event: Meeting with Representative Cole
Time: 2:30-3:00pm EST
Location: 2467 Rayburn House Office Building

FY 2018 Omnibus Negotiations Update

Congress passed the Bipartisan Budget Act (BBA) on February 9th, which included a fifth Continuing Resolution (CR) to fund the government through March 23. Disagreement between House and Senate Labor-HHS subcommittees over their allocation, which was set at a lower level than expected, and riders on gun violence research and Title X and the Teen Prevention Pregnancy Program threatened the completion of the FY2018 Omnibus. It's unclear how these issues have been resolved, but the committees continue to work towards agreement. Over the weekend, appropriations staff continued to work and seek technical assistance on LHHS issues.

Appropriators are aiming to finish the spending bills on Wednesday, March 14th. If agreement among the appropriators is reached, the House could consider the bill at the end of the week. Recent reports indicate a potential vote on Friday, March 16th. If the House fails to act this week, then both chambers will need to consider legislation the week of March 19th, ahead of the expiration of the CR on March 23rd. If they do not believe agreement can be reached, then Congress may choose to pass a full year CR for LHHS only, since the other 11 committees appear close to reaching agreement. Congress would consider a short-term CR if they believe they can pass on omnibus with additional time. Since the House and Senate are expected to begin a two week recess for Spring break on March 23rd, there will be a strong desire to complete work on time or push a short term CR until at least the second week of April

BACKGROUND

Chairman Cole will likely want to discuss a number of topics that are of particular interest to him, as well as the hearing on the FY 2019 budget on March 15th.

Topics Chairmen Cole will likely discuss:

- National Institutes of Health (NIH)
 - NIH funding is a top priority, and the Chairman is a strong advocate for continued investment in NIH. The FY 2018 House bill provides \$35.2 billion, +\$8.6 billion above the FY 2018 President's Budget.
 - The Chairman was also opposed to the indirect cost policy in the FY 2018 President's Budget. The CR included a prohibition on implementing modifications.
- Indian Health Service (IHS)
 - Chairman Cole is particularly interested in IHS. He is a member of the Chickasaw Nation, and also serves on the Interior Subcommittee. He is especially interested in reforming the agency to better serve Indian Country.
 - Chairman Cole believes that to address IHS funding issue, either
 - IHS should move from under the Interior Appropriation Subcommittee to the LHHS Appropriation Subcommittee or
 - IHS should receive mandatory funding instead of discretionary funding.
- FY 2018 Negotiations
 - Dickey Amendment and Gun Violence Research
 - Like Senator Blunt, Chairman Cole is opposed to providing additional funds directed solely for gun violence research.
 - He is opposed to repealing the Dickey Amendment, and agrees with your position that it is an unnecessary step.
 - Title X and Teen Pregnancy Prevention
 - The Chairman is a strong advocate for pro-life issues
 - He strongly opposed the Title X and Teen Pregnancy Prevention provisions included in the Senate LHHS bill that would prevent the Department from administering these programs in a way that differed from the previous administration.
- FY 2019 Hearing
 - The Chairman will likely discuss his style and how he conducts his hearings.
 - He will discuss his expectations for topics, and where he anticipates the Minority to focus their attention.

TALKING POINTS

Similar to the discussion with Senator Blunt, this time with Chairman Cole is an opportunity to discuss FY 2018 and FY 2019 priorities. Additionally, staff recommends discussing the Strategic National Stockpile and the rationale for the transfer from CDC to ASPR. While Chairman Cole's staff have been briefed on the issue, it would be helpful to address any q

- HHS FY2018 priorities: opioids, serious mental illness (SMI), ensuring our preparedness and response capabilities, preserving the NEF.
- Opioids and SMI
 - \$3 billion was included in OMB's addback to the FY2018 budget, and \$10 billion for FY 2019
 - The Administration and HHS are committed to fighting the opioid epidemic
 - Investment in efforts to address the epidemic is essential
 - We hope to work with you on this request and provide TA on the allocation to ensure success for the American people in tackling these issues
- Preparedness and Response/Flu
 - The FY 2018 President's Budget provided +\$135 million above FY 2017 Enacted for pandemic influenza
 - HHS is challenged to continue investing in improved medical countermeasures and maintaining critical domestic manufacturing infrastructure for pandemic influenza preparedness. For the last decade, these activities were supported by pandemic influenza supplemental appropriations which are now nearly exhausted.
 - Thank you for your recognition and continued support in this area.
 - NOTE: The House carries the same level of investment as the FY2019 budget for pandemic influenza.
- Nonrecurring Expense Fund (NEF)
 - The FY 2018 President's Budget rescinded \$560 million from the Nonrecurring Expenses Fund, however, the FY 2018 addback from OMB reverses the cancellation.
 - The Nonrecurring Expenses Fund is a vital resource for HHS to fund physical and IT infrastructure projects that typically cannot be funded from annual appropriations. We strongly encourage the preservation of these funds to ensure current and ongoing projects may continue.
- Activities we currently have underway at the Department: the transfer of the SNS from CDC to ASPR
- Strategic National Stockpile (SNS)
 - The threats facing the U.S. are increasingly complex and dangerous (e.g., emerging infectious diseases, threats from terrorists and state actors, and extreme weather events).

- The SNS is a key component of the U.S. government's response capabilities.
- **Shifting operational control of the SNS from CDC to ASPR will improve the speed and effectiveness of emergency responses.**
 - ASPR was established in 2006 by the Pandemic and All Hazards Preparedness Act (PAHPA) to create “unity of command” for all public health and medical preparedness and response functions under one person.
 - The SNS was created in 1999, before ASPR was established, and was placed at CDC after being moved back and forth between HHS and DHS.
 - PAHPA, however, provided the Secretary with the administrative authority and the flexibility to determine the situation and operational control of the SNS.
 - While placing the SNS at CDC made historical sense, the creation and maturation of ASPR provides an opportunity to better align the direct oversight and management of SNS under ASPR.
 - When disasters occur, ASPR leads the National Response Framework, Emergency Support Function #8 for HHS, thereby coordinating federal public health and medical responses, such as the recent string of high consequence hurricanes.
 - ASPR has a robust medical logistics capability that supports the National Disaster Medical System (NDMS), moving medical personnel, equipment, and supplies across the nation within hours.
 - ASPR works closely with state & local emergency management professionals, clinicians, health care facilities, public health officials, and NDMS response teams who may be called upon to dispense SNS contents.
 - ASPR plans to exercise different SNS dispensing mechanisms and implement innovative approaches to improve stockpiling and distribution practices and ensure SNS contents can be quickly dispensed and used locally.
 - All of these capabilities within ASPR will improve the speed and effectiveness of emergency responses.
- **Making this change will strengthen and streamline the entire medical countermeasures (MCM) enterprise.**
 - ASPR leads the MCM enterprise – setting MCM requirements, developing and procuring new products through BARDA and Project BioShield.
 - Congress established the Biomedical Advanced Research and Development Agency (BARDA) and Project BioShield to encourage

companies to develop medical products the government needs to keep Americans safe from national security threats by creating a government market where there is usually not a commercial incentive.

- The SNS has been operationally separate from the rest of MCM advanced-development and procurement initiatives, leading to gaps and disconnects in the enterprise and the public-private partnerships upon which it is built.
 - Currently, MCM procurement responsibilities are divided between ASPR and CDC. When MCMs for DHS-identified national security threats are in late stage development, ASPR-BARDA can procure them using the Project BioShield Special Reserve Fund (SRF). After these MCMs are approved or licensed by the Food and Drug Administration (FDA), procurement responsibility currently shifts to CDC.
- Moving the SNS under ASPR will lead to a more predictable, streamlined process, remove an additional market disincentive, and ensure better integration across the enterprise.
- **Making this change will enable HHS to take advantage of synergies and efficiencies in supply chain logistics.**
- **This is a transfer of responsibility for, and operation of, the SNS program. HHS does not currently intend to physically move the SNS from the area(s) in which it currently located.**
- **HHS implementation working groups, including staff from ASPR and CDC, have already been established and their work is underway to ensure a smooth transition is completed by October 1, 2018.**
- This decision was not made hastily, and discussions occurred over several months before a determination was made that it was an appropriate time for this move to occur.
- Congress has the ability to weigh in on this issue during PAHPA reauthorization, however, I believe Congress will come to the same conclusion that the Administration has come to, which is that ASPR is the appropriate home to oversee the SNS on behalf of the Department.



REP. TOM COLE (R), CHAIRMAN – 4th District of Oklahoma
South central – Norman, Lawton, part of Oklahoma City

Residence: Moore

Born: April 28, 1949; Shreveport, Louisiana

Religion: Methodist

Family: Wife, Ellen Cole; one child

Education: Grinnell College, B.A. 1971 (history); Yale U., M.A. 1974 (British history); U. of Oklahoma, Ph.D. 1984 (19th Century British history)

Military Service: None

Career: Political consultant; party official; congressional district director; professor

First Elected: 2002 (8th term)

Latest Election: 2016 General (69.63%)

Political Highlights: Okla. Republican Party chairman, 1985-89; Okla. Senate, 1989-91; Okla. secretary of state, 1995-99

Committees: Appropriations (LHHS – Chairman, Defense, Interior); Budget; and Rules

FY 2019 Budget Comments

During the FY2019 House Budget Committee hearing with Director Mulvaney, Cole discussed the following:

- the investment in the opioid crisis,
- appreciation for mandatory reforms, particularly Graham-Cassidy
- support for the additional funding for NIH

FY 2018 Budget hearing question topics included: Importance of NIH, Emergency Preparedness and his support for IHS

Recent Interactions

- Meet & Greet scheduled for March 13, 2018

Legislative Interests

- National Institutes of Health: NIH funding is a top priority. Opposed the indirect cost policy in the FY 2018 President's Budget.
- Indian Health Service (IHS): Very interested in IHS and serves on the Interior Subcommittee. Chairman Cole believes that to address IHS funding issue, either IHS should move from under the Interior Appropriation Subcommittee to the LHHS Appropriation Subcommittee or IHS should receive mandatory funding instead of discretionary funding.
- Life Protections: Strong supporter of life issues.

Additional Background

- Native American – member of the Chickasaw Nation
- Pragmatist with a good working relationship with Sen. Blunt
- District is home to Tinker Air Force Base, Fort Sill, and the University of Oklahoma
- Rep. Cole voted for the Bipartisan Budget Act.

Bell, Michael (OS/ASPA)

Subject: AMA Departs for HHS

Start: Tue 3/13/2018 3:00 PM

End: Tue 3/13/2018 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to meet with ASPR for GETS card
Location: 615-F

Start: Tue 3/13/2018 3:30 PM
End: Tue 3/13/2018 3:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Meekins, Chris (OS/ASPR/IO); Kadlec, Robert (OS/ASPR/IO)

Bell, Michael (OS/ASPA)

Subject: AMA Pre Brief for Meeting with Fadlo Khuri, M.D., President of the American University in Beirut, (AUB)
Location: 615-F
Start: Tue 3/13/2018 4:45 PM
End: Tue 3/13/2018 5:00 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Secretary Scheduler (OS/IOS)
Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Zebley, Kyle (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA); Hoffman, Linda M (HHS/OS/OGA)

Prep AMA for meeting with Faldo Khuri, M.D., President of the American University in Beirut, (AUB)

Bell, Michael (OS/ASPA)

Subject: AMA to meet with Fadlo Khuri, M.D., President of the American University in Beirut, (AUB)
Location: 615-F
Start: Tue 3/13/2018 5:00 PM
End: Tue 3/13/2018 5:30 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Secretary Scheduler (OS/IOS)
Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Zebley, Kyle (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA); Hoffman, Linda M (HHS/OS/OGA)

Secretary's role: Listening mode only **Secretarial Scheduling Request**

Event Title: Meeting: Faldo Khuri, M.D., President of the American University in Beirut, (AUB)

Date/Time: 5:00 p.m. on Tuesday, March 13, 2018.

Recommendation: OGA recommends that Secretary Azar meet with Dr. Khuri.

AUB is a private, secular and independent university in Beirut, Lebanon. Degrees awarded at the AUB are officially registered with the New York Board of Regents. AUB is internationally recognized as the best university in Lebanon, and the AUB Medical College (MC) is one of the oldest faculties of medicine in the Middle East. Research productivity by scientists at AUB MC is the highest in the Lebanon. AUB MC has been a recipient of multiple National Institute of Health (NIH) grants (currently there are 5 active grants covering topics such as tobacco use and non-communicable diseases), as well as generous funding from USAID. Several distinguished HHS subject matter experts earned their degrees from AUB. HHS relationships with private entities in the Middle East are not nearly as robust as other regions, and meeting Dr. Khuri is an opportunity to develop one with a premiere institution. Further, knowing Dr. Khuri would provide the Secretary with an on-the-ground, highly respected, health professional outside of the U.S. Government to consult with about public health leadership in the Eastern Mediterranean region; the status of health education and research in the Middle East; the impact of the conflicts and refugee crisis on the Middle East's public health system; and other areas of collaboration. Dr. Khuri was born in Boston, has U.S. medical training, is affiliated with Emory University, has personal ties to NIH, and travels to the United States often.

Secretary's Role: Secretary Azar will meet Dr. Khuri learn about the current priorities for AUB, discuss Dr. Khuri's analysis of the priorities and trends for public health and the medical sciences in the Middle East, and briefly discuss topics of mutual interest

Last time Dr. Khuri met with HHS Secretary or Senior-Leadership: This will be the Secretary's first meeting.

Event/Meeting POC:

Kyle.Zebley@hhs.gov

Desk: 202-260-6494

Cell: (b)(6)

Location:

TBC

Attendees:

OS: OGA Director Garret Grigsby, OGA Senior Advisor Kyle Zebley, OGA Middle East Director Linda Hoffman

AUB:

Fadlo Khuri, M.D., President of the American University in Beirut

Bell, Michael (OS/ASPA)

Subject: AMA Depart for Dinner

Start: Tue 3/13/2018 6:00 PM

End: Tue 3/13/2018 6:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: Desk Time

Location: 615-F

Start: Wed 3/14/2018 8:00 AM

End: Wed 3/14/2018 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA pre- Brief for meeting with Bill Gates/ Gates Foundation
Location: 615-F

Start: Wed 3/14/2018 10:30 AM
End: Wed 3/14/2018 10:45 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Zebley, Kyle (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA); Wynne, Maggie (HHS/IOS)

Lead: OGA, Prepare AMA for meeting with Bill Gates

Bell, Michael (OS/ASPA)

Subject: AMA to meet with Bill Gates
Location: 615-F

Start: Wed 3/14/2018 10:45 AM
End: Wed 3/14/2018 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Zebley, Kyle (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA); Wynne, Maggie (HHS/IOS); Kadlec, Robert (OS/ASPR/IO)



Attendees:

Bill Gates

Rob Nabors, Director of US Policy, Advocacy, and Communications

Jonah Goldman, General Manager Advocacy and Government Relations, bgC3 (*Jonah is with Bill's private office*)

Kathy Young (will not join the meeting)

Chris Cole (unarmed security; will not join the meeting)

Mr. Gates will be in town next week, and we would like to request a meeting with Secretary Azar, should the Secretary's schedule permit. As you may know, the foundation invests in a number of global health and development priorities, some of which intersect with the work of your agency (in particular, with the work of CDC and NIH). We were hoping to seek an introductory meeting with the Secretary to discuss some of our work.



To: Secretary Azar

From: Garrett Grigsby, Director for Global Affairs

Through: Austin Demby, Acting Deputy Director for Global Affairs

Subject: Meeting with Bill Gates

Date: Wednesday 14 March 2018

Meeting Details

Location: HHH 615-F

Time: 10:45 – 11:30 am

Staff: Garrett Grigsby, Director for Global Affairs
Robert Kadlec, Assistant Secretary for Preparedness and Response
Maggie Wynne, Counselor to the Secretary, IOS
Kyle Zebley, Senior Advisor, OGA

Scenario

Bill Gates requested this general introductory meeting. It has no specific ask. He is conducting meetings with many Cabinet level officials who oversee agencies in which the Bill and Melinda Gates Foundation (BMGF) has specific equities and collaborations. We anticipate that Mr. Gates will use the time to explain the BMGF's global health priorities, including his focus on research and development, polio eradication, their engagement with BARDA, and global health security. He may also raise some of his personal investments made in Alzheimer's disease, which are outside the Foundation's programs.

Objectives

- Thank Mr. Gates for his time and interest in engaging with you and the Department. We enjoy a long history of collaboration and we look forward to continuing that engagement.
- Welcome Mr. Gates' perspective on his priority issues.

Non-USG Participants

Bill Gates

Rob Nabors, Director of US Policy, Advocacy, and Communications
Jonah Goldman, General Manager Advocacy and Government Relations

Key Points

- Thank you for your longstanding commitment to health issues, including improving the health and well-being of people around the world.
- We deeply appreciate the long-standing partnerships between the Department and the Foundation on a variety of topics, and welcome continued engagement in the future.

Global Health Security

- The Gates Foundation is a “game-changer” in advancing global public health and we have enjoyed a rich history and partnership working together in many areas.
- Thank you for your clear articulation of global health security threats at the recent Munich security meeting.
- The U.S. Government strongly supports global health security and the Global Health Security Agenda (GHSA) to prevent, detect, and respond to infectious disease threats, including its extension to 2024.
- The GHSA Steering Group is undertaking a consultative process to develop the next phase of GHSA that will work to achieve sustainable and measurable advances in global health security. We look forward to a strong collaboration with the Gates Foundation to ensure that the next phase of GHSA is effective.

Polio

- Thank you for your leadership in the advocacy and program space, including your support to plan for a post-polio world.
- We hope that gains made through polio can be applied to other vaccine preventable diseases like measles and rubella.

Research & Development

- We are very satisfied with the close working relationship between the NIH and Gates Foundation.
- Our collaborative approach to global health research and development is precedent setting. You have helped bridge the gap where there is no promise of a significant market to motivate private investment in drugs, vaccines, and diagnostic.
- Between the Foundation and NIH, we represent over 50% of global health R&D, and we need to encourage diverse stakeholders to support investments in this critical field, including emerging economies.

BARDA

- Thank you for the important collaborations between the Foundation and the Department.

[NOTE] A/S Kadlec will be present should specific requests come up regarding BARDA

Protecting Life in Global Health Assistance

(We don't expect this to come up, but we also know Family Planning is something the Gates Foundation generously supports; it's a priority of Melinda Gates. Melinda doesn't advocate for abortion, but did criticize the Trump Administration for the expanded Mexico City Policy)

- In May 2017, the Administration initiated the new, expanded 'Mexico City Policy' to ensure that U.S. taxpayer funding does not support entities that provide or actively promote abortion as a method of family planning through foreign non-governmental organizations (FNGO).

Key Stakeholders:

- HHS staff and Operating Divisions, Department of State, Department of Defense, USAID, and NSC
- As part of the oversight of this policy, the State Department, USAID, HHS, conducted a six-month review just before Christmas. Secretary of State Rex Tillerson is now reviewing its recommendations.
- In the first six months of implementation, HHS had no FNGOs that didn't agree to the policy.
- Across the USG, only three partners out of 732 have thus far declined to sign the agreement. *(Planned Parenthood International, Marie Stopes International, and one unnamed DoD partner)*

Attachments

- I. Background
- II. HHS Activities and Collaborations with BMGF
- III. Biographies

Background

The Bill & Melinda Gates Foundation (BMGF) is the largest philanthropic organization in the world. It works in more than 100 countries, including grantees in all 50 U.S. states and the District of Columbia. In developing countries, BMGF focuses on improving people's health and giving them the chance to lift themselves out of hunger and extreme poverty. In the United States, it seeks to ensure that all people—especially those with the fewest resources—have access to the opportunities they need to succeed in school and life. Based in Seattle, Washington, the Foundation is led by CEO Dr. Susan Desmond-Hellmann and Co-chair William H. Gates Sr., under the direction of Bill and Melinda Gates and Warren Buffett. The current endowment is \$40.3 billion and the Foundation employs 1,453 people. In 2016 alone, the Foundation totaled \$4.6 billion in direct grantee support.

The Global Health Division aims to reduce inequities in health by developing new tools and strategies to reduce the burden of infectious disease and the leading causes of child mortality in developing countries. They work with partners to deliver proven tools—including vaccines, drugs, and diagnostics—as well as discover path-breaking new solutions that are affordable and reliable. They also invest heavily in vaccines to prevent infectious diseases and support the development of integrated health solutions for family planning, nutrition, and maternal and child health.

The Foundation heavily invests in the World Health Organization (WHO) and is a significant financial supporter, surpassed only by the United States in terms of financial giving. As the largest private donor to the WHO, the Gates Foundation has a strong interest in WHO's success and was recently admitted as a non-state actor in official relations with WHO, allowing it more access and engagement in the decisions of the organization. In addition, Mr. Gates gave a keynote address at the 64th World Health Assembly in 2011, and his wife, Melinda, gave remarks at the 67th World Health Assembly in 2014.

Global Health Security

The United States seeks to minimize the threat of destabilizing international health emergencies, and to protect Americans at home and abroad by working to ensure that countries around the world can prevent, detect, and respond to infectious disease threats at their source, regardless of whether they are naturally occurring, accidental, or intentional. Protecting the American public requires working beyond our borders to build capacity to prevent, detect, and respond to disease threats wherever they emerge. The Global Health Security Agenda (GHSa) was launched in 2014 to strengthen global health security and implementation of the International Health Regulations (IHR) and today is a 55-country multi-sectoral initiative with specific technical areas of work, such as building Emergency Operations Centers, strengthening laboratory capacity, and enhancing biosurveillance in human and animal sectors. The USG is a global leader in this effort, and approximately 20% of USG funding to WHO supports global health security preparedness and response efforts. The BMGF has played a key role in GHSa as a non-governmental stakeholder and has been a strong supporter of WHO's implementation of Joint External Evaluation of country capacities. We welcome their engagement as the next five-year iteration of GHSa is developed.

Polio

Polio can be eradicated within the timeframe of the Trump Administration. Fostering sustained, high-level political commitment for eradication efforts is critical to success. The U.S. Government is the major funding source for this effort (approx. \$1bn/year), as well as technical and strategic support. Polio represents a priority for BMGF funding to WHO, accounting for nearly 60% of their funding to the World Health Organization (WHO). CDC works closely with the Bill and Melinda Gates Foundation (BMGF), WHO, UNICEF, and Rotary to end the transmission of polio through the Global Polio Eradication Initiative (GPEI), a public-private partnership. The GPEI is working in the three countries with ongoing transmission (Pakistan, Afghanistan, and Nigeria) to stop transmission and support surveillance and other important immunization activities around the world.

Research & Development and NIH Collaboration

NIH and Bill & Melinda Gates Foundation have enjoyed an excellent working partnership since the creation of the Grand Challenges in Global Health initiative over 12 years ago. Together, these organizations represent over 50% of global research and development expenditure on diseases that disproportionately affect populations in low- and middle-income countries. Major collaborative projects include vaccines to prevent HIV and malaria, experimental models to accelerate TB drug discovery, reduction of premature births, and affordable point-of-care diagnostic technologies. Our most notable partnerships have included a meningitis vaccine resulting in the lowest seasonal incidence in the African meningitis belt ever recorded, and a test for drug-resistant tuberculosis called Xpert MTB/RIF that has reduced the time of diagnosis from three months to less than two hours

The Biomedical Advanced Research and Development Authority (BARDA)

In 2016, BARDA launched the CARB-X Biopharmaceutical Accelerator, the world's largest public-private partnership focused on preclinical discovery and development of new antibacterial products to help address the threat of antibiotic resistance. This collaboration, managed by Boston University, committed \$455M in funding over five years, working with four other partners, including the California Life Sciences Institute (CLSI), the Massachusetts Biotechnology Council (MassBio), and RTI International. The Gates Foundation has recently expressed interest in joining CARB-X as a partner and additional source of funding. At this time, the discussions are ongoing, but the U.S. is very supportive of the Gates Foundation joining. The Gates Foundation has proposed a contribution of ~\$25 M total over four years. The Wellcome Trust was an initial funder for CARB-X, showing that the funding model works well with foundations. Of note, this level of funding does not grant the Foundation representation on the CARB-X steering committee – the minimum for this is \$10 M/year.

Gates Medical Research Institute

The Bill & Melinda Gates Foundation is establishing a non-profit medical research organization that will combat diseases that disproportionately impact the poor in low- and middle-income countries by accelerating progress in translational science. The formal name of the organization will be the Bill & Melinda Gates Medical Research Institute.

The foundation anticipates that the initial focus of the institute will be to enhance the product development pipeline for malaria, tuberculosis, and enteric and diarrheal diseases. Since 1990, the global health product development pipeline has produced dozens of high impact interventions that have helped to save more than 100 million lives. The institute intends to build on this progress by capitalizing on novel platforms and new strategies that could increase the identification, selection, and optimization of novel candidates for drugs, vaccines, diagnostics, and medical devices. The foundation then intends to transition potentially viable interventions to product development partners, developing country manufacturers, and others to take forward into late-stage development.

The institute will be co-located in the Seattle and Boston metropolitan regions and it is anticipated that the institute will formally commence operations in late 2017 (although it is unclear at this time if that has happened). Over the next several years it is expected that it will scale up to employ 80-120 full-time employees supported by an annual operating budget of approximately \$100 million.

HHS Activities and Collaborations with the Bill and Melinda Gates Foundation

Centers for Disease Control and Prevention (CDC)

HIV/AIDS: Advancing the development and delivery of new HIV prevention methods while improving the efficiency and effectiveness of existing prevention and treatment efforts; reducing infections among adolescent girls and young women through the DREAMS partnership; and using the HIV platform to strengthen systems for data use to improve decision-making.

TB: CDC works side by side with governments and partners like BMGF to find, cure and prevent TB, particularly in countries with a high burden of the disease. Building on our CDC and PEPFAR platforms and investment, efforts focus on strengthening national TB strategies and programs in priority countries with high rates of TB, drug-resistant TB and TB/HIV co-infection.

Malaria and other vector-borne diseases: A close relationship has been established with CDC's Division of Parasitic Diseases and Malaria, working towards global eradication through initiatives like Malaria Zero and the ACT Consortium. BMGF also is particularly interested in innovative approaches and tools to control the spread of other diseases in mosquitoes, like Zika and Dengue.

Advanced Molecular Detection (AMD): In late 2017, BMGF funded a project assessing the information technology infrastructure needed to support adoption of next-generation genomic sequencing (NGS) in public health settings in the United States and to NGS implementation needs in Africa CDC's five-site reference laboratory network. Work performed through this project could jump-start the use of AMD technologies in laboratories at home and abroad.

Cholera: CDC was a founding member of the Global Task Force for Cholera Control (GTFCC) in 1992, which was revitalized by the Gates Foundation in 2014. CDC's Division of Foodborne, Waterborne, and Environmental Disease, Division of Global Health Protection, Global Immunizations Division participate in the GTFCC technical working groups.

CHAMPS: The Gates Foundation is supporting the Child Health and Mortality Prevention Surveillance Network (CHAMPS), a network of disease surveillance sites in developing countries. These sites are helping gather better data, faster, about how, where, and why children are getting sick and dying. This data will help the global health community get the right interventions to the right children in the right place to save lives. CHAMPS is ahead of schedule for most grant milestones. Five sites in Mozambique, South Africa, Kenya, Mali, and Bangladesh have launched child mortality surveillance

National Institutes of Health (NIH)

NIH has established eight working groups pursuing milestone-driven projects. These groups are convened annually to gauge progress and discuss future plans. Mr. Gates participates in these annual meetings, which take place on the NIH Campus. Key areas of current cooperation are as follows:

- Efficacy studies of two HIV vaccines moving forward
- Evaluation of a novel, long acting injectable antiviral for HIV prevention
- TB drug development and clinical endpoints
- Single-dose HPV vaccine
- Contraception
- Indoor air pollution

Biomedical Advanced Research and Development Authority (BARDA)

The previous BARDA Director (Acting), Dr. Richard Hatchett, met with Bill Gates to discuss the BARDA model of medical countermeasure development, focusing on emergency preparedness for emerging infectious diseases.

BARDA participated in an organizational meeting of the proposed Universal Influenza Vaccine Global Funders Consortium, which was convened by the Task Force for Global Health, a Gates Foundation-funded entity.

Biography

Bill Gates, Co-Chair and Trustee for the Gates Foundation



Bill Gates is co-chair of the Bill & Melinda Gates Foundation. Along with co-chair Melinda Gates, he shapes and approves grantmaking strategies, advocates for the foundation's issues, and helps set the overall direction of the organization.

Bill and Melinda Gates work together to expand opportunity to the world's most disadvantaged people by collaborating with grantees and partners. They also participate in national and international events and travel extensively to focus attention on the issues the foundation champions.

Gates began his major philanthropic efforts in 1994, when he created the William H. Gates Foundation, which focused on global health. Three years later, he and Melinda created the Gates Library Foundation, which worked to bring public access computers with Internet connections to libraries in the United States. Its name changed to the Gates Learning Foundation in 1999 to reflect its focus on ensuring that low-income minority students are prepared for college and have the means to attend. In 2000, to increase efficiency and communication, the two groups merged into the Bill & Melinda Gates Foundation.

In 1975, Gates left Harvard University in his junior year to focus on Microsoft, the company he founded with his childhood friend Paul Allen. As chief software architect and chairman, Gates led the company to become the worldwide leader in business and personal software, services, and solutions. In July 2008, Gates transitioned into a new role as chairman of Microsoft and advisor on some key development projects.

He is a member of the board of directors of Berkshire Hathaway Inc.

Gates grew up in Seattle with his two sisters. His father, William H. Gates Sr., is a co-chair of the foundation and a retired attorney. His late mother, Mary Gates, was a schoolteacher, University of Washington regent, and chairwoman of United Way International. The Gateses have three children.

Bell, Michael (OS/ASPA)

Subject: Desk Time

Location: 615-F

Start: Wed 3/14/2018 11:30 AM

End: Wed 3/14/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: HOLD/ Desk Time

Location: 615-F

Start: Wed 3/14/2018 1:00 PM

End: Wed 3/14/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to make member Calls to LHHS committee
Location: 615-F

Start: Wed 3/14/2018 1:30 PM
End: Wed 3/14/2018 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Moughalian, Jen (HHS/ASFR); Street, Amanda (HHS/IOS); Morse, Sara (HHS/ASL); Bassett, Matthew (HHS/ASL)

1:30-1:45pm- Rep. Nita Lowey(D-NY) will call Rose's line to connect

1:45-2:00pm-Rep. Andy Harris(R-MD) will call Rose's line to connect

2:00-2:15pm-

2:15-2:30pm-

2:30-2:45pm- Rep. Martha Roby(R-AL) – call (b)(6)

2:45-3:00pm- Rep. Rodney Frelinghuysen(R-NJ) – will call Rose's line to connect

3:00-3:15pm-Rep. Chuck Fleischmann(R-TN)- will call Rose's line to connect

3:15-3:30pm-Rep. Jamie Herrera- Beutler(R-WA) will call Rose's Line to connect

3:30-3:45pm-Rep. John Moolenaar(R-MI) will call Rose's line to connect

3:45-4:00pm- Rep. Mike Simpson(R-ID)- Call (b)(6)

4:00-4:15pm –Rep. Mark Pocan(D-WI) will call Rose's line to connect

4:15-4:30pm – Rep. Katherine Clark (D-MA) – her office will call Rose to connect –CANCELLED she is sick today

Bell, Michael (OS/ASPA)

Subject: AMA Speech Prep for NACHC
Location: 615-F

Start: Wed 3/14/2018 5:00 PM
End: Wed 3/14/2018 5:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brennan, Patrick (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Clark, Timothy (HHS/IOS); Ryan.Murphy1; Bassett, Matthew (HHS/ASL)

First round Speech prep for NACHC speech on 3-16

Bell, Michael (OS/ASPA)

Subject: AMA to make calls to LHHS Committee
Location: 615-F

Start: Wed 3/14/2018 5:30 PM
End: Wed 3/14/2018 5:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Street, Amanda (HHS/IOS); Moughalian, Jen (HHS/ASFR); Bassett, Matthew (HHS/ASL); Morse, Sara (HHS/ASL)

5:30-5:45pm - Rep. Lucille Roybal Allard(D-CA)— call (b)(6)

Bell, Michael (OS/ASPA)

Subject: AMA to call Rep. Rosa DeLauro(D-CT)
Location: 615-F / Call

Start: Wed 3/14/2018 5:45 PM
End: Wed 3/14/2018 6:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Moughalian, Jen (HHS/ASFR); Street, Amanda (HHS/IOS); Bassett, Matthew (HHS/ASL); Morse, Sara (HHS/ASL)

Her office will call Roses line to connect

Bell, Michael (OS/ASPA)

Subject: AMA departs to Capital
Location: Rayburn

Start: Thu 3/15/2018 9:30 AM
End: Thu 3/15/2018 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Discussion on Department Opioid Strategy
Location: 610-F

Start: Thu 3/15/2018 1:30 PM
End: Thu 3/15/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); (b)(7) Moughalian, Jen (HHS/ASFR); Kathryn Bell (kathryn.bell@hhs.gov); Stevenson, Sarah-Lloyd (HHS/IOS); Schuchat, Anne MD (CDC/OD); Brandt, Kimberly (CMS/OA); Kouzoukas, Demetrios (CMS/OA); scott.gottlieb@fda.hhs.gov; Collins, Francis (NIH/OD) [E]; Giroir, Brett (HHS/OASH); McCance-Katz, Elinore (SAMHSA/OAS); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Wright, Natasha (OS/IOS); Grove, Matthew R. (HHS/OS); Hawkins, Jamar (HHS/OS); Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC); Graham, John (HHS/ASPE); Bassett, Matthew (HHS/ASL)

Optional Attendees: Encarnacion, Dolkie (SAMHSA/OA); Pennington, Caitlin (FDA/OC); Bembo, Dinah (HHS/OASH); McManus, Ayanna (NIH/OD) [E]; Strength, Tracie (CDC/OD/OCS); Jones, Christopher (SAMHSA); Campbell, Taylor (HHS/OGC) (CTR); Brennan, Patrick (OS/ASPA); Adams, Jerome (HHS/OASH); Hargan, Eric (OS/IOS); Iqbal, Carie (CMS/CM)

Topic: The HHS response to the opioid crisis thus far and an upcoming presidential event and associated rollout.

Objective: To hear about ongoing activities within the Department and ideas for future activities as part of the Department's response to the opioid crisis, within the context of a document that the White House plans to release on Monday.

Background: See Attachment Memo

List of Attendees/Participants:

Peter Urbanowicz, Chief of Staff
Brian Harrison, Deputy Chief of Staff
Mary-Sumpter Lapinski, IOS
Kathryn Bell, IOS
Sarah-Lloyd Stevenson, IOS
Elinore McCance-Katz, SAMHSA
Christopher Jones, SAMHSA
Anne Schuchat, CDC
Francis Collins, NIH
Nora Volkow, NIH
Lauren Silvis, FDA
Demetrios Kouzoukas, CMS
Kimberly Brandt, CMS

Brett Giroir, OASH
Jerome Adams, OASH
Ann Agnew, Exec Sec
Wilma Robinson, Exec Sec



Meeting / Event Agenda:

1:30 Welcome & Overview – Brian Harrison/Mary-Sumpter Lapinski
1:35-1:40 – Dr. McCance-Katz
1:40-1:45 – Dr. Schuchat
1:45-1:50 – Dr. Collins
1:50-1:55 – Lauren Silvis
1:55-2:00 – Demetrios Kouzoukas, Kim Brandt
2:00-2:05 – Dr. Giroir
2:05-2:30 – Questions and discussion with Secretary Azar

Attachments:

HHS's Response to the Opioid Crisis – Informational Memo
CDC'S Efforts to Combat the Opioid Crisis under the HHS Opioid Strategy
NIH Proposal for a Bold Effort to Combat the Opioid Crisis through a Pilot Demonstration Project
Summary of OASH Activities Related to Opioids

CDC'S Efforts to Combat the Opioid Crisis under the HHS Opioid Strategy

As the Nation's Public Health Agency, CDC leads HHS opioid overdose prevention by taking a public health approach with an emphasis on state-based prevention. CDC efforts align with the five areas of the HHS Opioid Strategy with a primary focus on strengthening the public health data reporting and collection to improve the public health response. CDC tracks the emergence and evolution of the epidemic, develops recommendations for providers and public health departments, and supports implementation of solutions through our partnership with and funding of state programs. CDC also initiated and enhanced collaboration between public health, health care, substance abuse treatment, and public safety.

Snapshot of Current CDC Activities

CDC plays a critical role in opioid overdose prevention by strengthening surveillance, improving prescribing practices, and working to identify and scale up effective interventions. States are a focal point for action, and funding initiatives equip state health departments with resources to combat the epidemic. CDC uses data to drive action to prevent and address opioid overdoses as well as other negative health effects of this epidemic. CDC has unique scientific expertise to prevent people from getting addicted to opioids in the first place by improving opioid prescribing. In response to the rise in deaths attributable to illicit opioids, CDC is strengthening surveillance and response to inform and engage public safety and substance use treatment efforts addressing illicit opioids. In addition, CDC has initiated efforts at the community and local levels to empower consumers to make safe choices.

Beginning in FY 2015, CDC launched the Overdose Prevention in States (OPIS) effort as the agency's approach to provide support to states as they respond to the epidemic. Currently, OPIS efforts directly funds 45 states and Washington, D.C. Through OPIS, CDC equips state health departments with resources and technical support needed to scale up surveillance and advance effective preventive interventions. With support from CDC, states also have made strides in surveillance of opioid overdoses by increasing the timeliness of actionable opioid overdose data.

In order to advance the practice of pain management, and subsequent to the release of the CDC Guideline for Prescribing Opioids for Chronic Pain in March 2016, CDC developed a comprehensive suite of tools and resources to operationalize recommendations to change the culture of opioid prescribing. CDC has continued efforts in tailoring materials for implementation, including clinical continuing education. CDC also launched a communications campaign to help equip states to better fight the opioid overdose epidemic. The campaign aims to increase awareness and knowledge among Americans about the risks of prescription opioids and deter inappropriate use.

CDC has also responded to the increase in illicit opioid-related deaths by establishing and strengthening collaboration with partners including public safety and substance abuse treatment. CDC plays a pivotal role in the implementation of the Heroin Response Strategy and its aims, which include working to gather, analyze, and disseminate vital information about drug abuse to develop and inform evidence-based responses to the opioid epidemic within geographic areas. CDC is also monitoring rates of new cases of HIV and viral hepatitis related to opioids, and improving data collection on opioid use among pregnant and reproductive-aged women and resultant impacts on newborns, both in the hospital and longer term.

Opportunities for Action

Despite efforts to combat the opioid crisis, the United States remains in the midst of an opioid overdose epidemic involving both prescription and illicit opioids like heroin and illicitly-manufactured fentanyl. Deaths are only part of the problem: for each death involving prescription opioids, hundreds of people abuse or misuse these drugs. Without more action in these areas, the US will continue to see this crisis, and its far reaching effects grow. To support the Secretary's strategy, CDC is ready to take action in the following ways:

- **Strengthen our understanding of the epidemic through better public health surveillance.** CDC will enhance surveillance activities across all 50 states and Washington, D.C. CDC will advance its understanding of the opioid overdose epidemic by increasing the timeliness and improving the quality of morbidity and mortality data.
- **Scale up prevention initiatives across all 50 states and Washington, D.C.** This work also responds to the HHS priority to strengthen our understanding of the epidemic through better public health surveillance.
- **Advance better practices for pain management.** CDC will develop and expand tools and resources to inform clinical decision making through CDC's Guideline, with a focus on vulnerable populations rural areas or Tribes.
- **Improve access to treatment and recovery services** by providing linkages to care for at-risk individuals to retain patients in effective treatment for opioid use disorder and/or neonatal abstinence syndrome in babies born to mothers who are addicted to opioids.
- **Implement new activities focused on infectious disease elimination** in select jurisdictions, including those high rates of opioid-related transmission.

NIH Proposal for a Bold Effort to Combat the Opioid Crisis through a Pilot Demonstration Project

Overview:

Despite multiple effective prevention and treatment strategies, most of the 2 million Americans with Opioid Use Disorders (OUDs) do not receive appropriate treatment for their addiction. The National Institutes of Health (NIH) proposes to work with key HHS, DOJ, and VA partners to conduct demonstration research studies in selected geographic areas in states highly affected by the opioid crisis. These studies will test the implementation of an integrated model of care delivery system to prevent, screen, diagnose, and treat OUDs. In collaboration with federal partners the collective results of the studies will ultimately advance the priority goals of the HHS Opioid Strategy by quickly decreasing overdose deaths, hospitalizations, neonatal opioid withdrawal syndrome, and HIV and HCV transmission attributed to opioids, while increasing screening, treatment access and retention, and expanding the utilization and maintenance of medication assisted treatment into all levels of treatment settings.

Study Aims:

This demonstration project is designed to integrate community, health care, and criminal justice systems to test:

- Expanded treatment capacity in multiple settings (e.g., primary care, emergency departments, OB/GYN clinics, infectious disease clinics, pain clinics, pharmacies, and jails/prisons).
- Enhanced access to care in rural settings via novel models of treatment delivery (ie spokes and hub model) and the use of digital health technology and telemedicine.
- Expanded education and training of health care providers and other stakeholders in best practices for the screening and treatment of OUDs and for the management of pain.
- Improved patient outcomes including reduced morbidity and mortality caused by OUDs.

Study Design/Framework:

The study will test an array of federally-supported, evidence-based implementation projects, including those supported by SAMHSA. These projects will span prevention, treatment, and recovery services delivered in an integrated manner within rural community, health care, and criminal justice systems at the community and state level. Stage 1: Preventing OUDs via community education and screening for the early identification of OUD as well as by improving pain treatment prescribing practices.

- Stage 2: Identification of OUDs for proper treatment referral
- Stage 3: Linkage to care for those identified with OUDs
- Stage 4: Medication assisted treatment initiated among those entering care
- Stage 5: Retention for at least six months among those who initiate treatment
- Stage 6: Continuous abstinence sustained among those who successfully complete treatment

Comprehensive Models of Care: The study will test implementation of best practices for expanding prevention, screening, and treatment for OUDs in primary care settings, infectious disease clinics, and emergency departments. This will include implementation of new models for delivery of MAT by nurses and pharmacists and integrated care models to increase medication compliance and relapse prevention. It will also measure the impact of expanding evidence-based care for pregnant women with OUDs and of their infants, access and delivery of naloxone for opioid overdose reversal, tools to support clinical decision-making, digital technologies for MAT in rural communities, and the engagement of first-responders, and the criminal justice systems in a comprehensive model of care.

Training and Education: The study will measure the impact of expanding training of health care providers in best practices for screening and management of pain including opioid prescription and screening and treatment of OUD, and of launching a community-level public awareness communications campaign on opioids.

Collaboration with Federal and Other Partners: The study will be carried out by NIH in partnership with other HHS agencies (e.g., SAMHSA, HRSA, CDC, CMS), other Operating Divisions (e.g., DOJ, DOD), and state health departments, pharmacies, fire stations, police stations, professional societies, and other key stakeholders.

Timeframe and other Parameters: This demonstration study is intended for 2-3 years. Grant applicants will need to demonstrate the support and participation of designated public agencies responsible for coordinating State-wide opioid responses (i.e., State Health Department, Governor's Office, etc.) and of the University involved with the proposal.

Summary of OASH Activities Related to Opioids

OASH includes 11 core public health offices, 10 regional health offices across the nation, and three Presidential and 11 Secretarial advisory committees. Through these organizations, OASH is positioned to coordinate high priority issues for HHS leadership, given its position in the HHS Office of the Secretary.

The factors that affect the opioid crisis and the HHS response to it are multi-faceted and complex because many different people under different circumstances are affected. As HHS undertakes activities that support the 5-Point Strategy to Combat the Opioid Crisis, it is important to balance the need to end the devastating effects of opioid misuse with also ensuring that people living with pain can continue to work with their doctors to develop an integrative pain treatment plan that optimizes function, quality of life, and productivity.

At this time, OASH is undertaking over 60 activities to address the opioid crisis. These activities address prevention and inform provider policy, patients and the public, and systems-level change through webinars, newsletters, training, technical assistance, social media, and partnerships. Other topic areas include treatment, recovery, and research.

Prevention: The Chief Medical Officer (CMO) is leading the Pain Management Inter-agency Task Force to identify gaps and make recommendations for improving best practices for treating acute and chronic pain. The CMO also participates in the Office of National Drug Control Policy Interagency Steering Committee to address opioid demand reduction. CMO and SAMHSA co-chair the Behavioral Health Coordinating Council which addresses opioids, behavioral and primary care integration, workforce issues around the opioid crisis. The Regions have partnerships that have led or will lead to Opioid Summits to address regional priorities and possible solutions. The Surgeon General is developing an Advisory on Naloxone and a Prescription to Prevent Opioid Addiction.

The Office on Women's Health (OWH) and the Office of Minority Health (OMH) have awarded many grants to community organizations to prevent prescription and illegal opioid misuse. The Office of Adolescent Health is addressing trends in adolescent opioid use, factors that increase risk of and protect against opioid use, and resources for prevention and treatment. The Office of Disease Prevention and Health developed *Pathways to Safer Opioid Use* as an interactive online training for opioid use and pain management. The Office of HIV/AIDS and Infectious Disease Policy, in partnership with OWH, sponsored a National Academies Workshop Exploring the Consequences of the Opioid Epidemic on the Spread of Infectious Disease.

Treatment: OASH Region 1 and SAMHSA partnered to develop a CME/CE course *Clinical Guidance for Treating Pregnant and Parenting Women with Opioid Use Disorder and Their Infants*. The CMO and NIH are implementing the National Pain Strategy, to reduce the burden of chronic pain in the U.S. and achieve a system of care in which all people receive high quality, evidence-based pain care. The SG is also developing an OpEd on evidence-based principles of treatment to be published in NEJM or another similar publication.

Research: OASH Regions are partnering to share information with public health and provider communities about VA-sponsored research on trauma and opioid use disorder. The OMH Resource Center maintains databases for all stakeholders to conduct analyses related to the opioid crisis. The Advisory Committee on Minority Health (ACMH) has made the opioid crisis one of its priority focus areas. CMO team is participating in Office of Science, Technology and Policy committee to develop and opioid R&D roadmap. The SG is developing a Report, on Alcohol, Drugs, and Health: Spotlight on Opioids.



To: Secretary Alex M. Azar II

From: Mary-Sumpter Lapinski

Subject: HHS's Response to the Opioid Crisis – **Informational Memo**

Date: Wednesday, March 14, 2018

Background:

Addressing the opioid epidemic is a top priority for the Administration and for HHS. In April 2017, HHS launched a five point strategy that provides the overarching, comprehensive framework for HHS action to combat the opioid crisis. The HHS Opioid Strategy aims to:

- Improve access to prevention, treatment, and recovery support services;
- Target the availability and distribution of overdose-reversing drugs;
- Strengthen public health data reporting and collection;
- Support cutting-edge research on pain and addiction; and
- Advance the practice of pain management.

Under the leadership of HHS, SAMHSA, CDC, FDA, CMS, and NIH have been working collaboratively to advance actions in support of the HHS Opioid Strategy and are developing clear measures of success. Although great strides have been made to advance the HHS Opioid Strategy since its launch, we believe there are additional opportunities for bold, aggressive action to further strengthen our collective response.

Snapshot of Current Activities by Agency:

SAMHSA

SAMHSA is building community capacity for prevention, treatment and recovery support services, and overdose prevention through grants such as the State Targeted Response (STR) to the Opioid Crisis, MAT PDOA, Drug Free Communities, Building Communities of Recovery, Pregnant and Postpartum Women, Drug Courts and Reentry Programs, and our First Responders and Preventing Overdose Death naloxone grants. In addition, SAMHSA dedicates significant resources for training and technical assistance to support these efforts. SAMHSA recently awarded \$12 million to create an Opioid STR technical assistance program to assist communities across the spectrum of prevention, treatment, and recovery activities. SAMHSA also funds the Providers Clinical Support System for MAT and the Regional Addiction Technology Transfer Centers to facilitate the adoption and integration of evidence into practice. Finally, our newly formed Policy Lab, charged with supporting innovation, evaluating promising approaches, and the adoption of evidence-based practices and policies, is prioritizing its efforts on opioids.

CDC

CDC provides resources and scientific support to 45 states and Washington, D.C. to improve data collection and enhance prevention. CDC is focused on enhancing data collection within states and at the federal level. CDC is improving the timeliness and quality of reporting, including establishing an early warning system to inform prevention, improving toxicology testing, monitoring HIV and viral hepatitis infections related to opioids, and improving data on pregnant women and babies impacted by opioids. States use their prevention funding to: 1) enhance prescription drug monitoring programs; 2) improve health system and insurer practices for safer prescribing; 3) evaluate policies; and 4) quickly respond to



emerging and critical needs. CDC collaborates with law enforcement as part of the Heroin Response Strategy and links public health and law enforcement locally. CDC also supplies health care providers with the tools and resources necessary to advance the practice of pain management using its *Guideline for Prescribing Opioids for Chronic Pain* and related tools. Lastly, CDC is educating consumers about the risks of opioids and the importance of discussing safer, more effective pain management options with healthcare providers through its Rx Awareness communications campaign.

FDA

To decrease exposure and prevent new addiction, FDA is exploring whether unit of use packaging of opioids (such as blister packs) could help encourage more appropriate prescribing practices and address the problem of excess supply in the U.S., as there would be fewer pills left in medicine cabinets that could be inappropriately accessed by family members, including children. FDA is actively exploring current authorities in this area and looking at how FDA can work voluntarily with the supply chain distributors and manufacturers to get immediate-release opioid analgesics in unit of use packs.

FDA also plays an important role in the interdiction of unlawful drugs, in particular, illegal drugs that are shipped through International Mail Facilities (IMFs). FDA took action to enhance our operations at IMFs. FDA's aim is to stop, inspect, and test more packages that contain suspicious drugs. FDA also is looking closely at certain opioids that may have a higher abuse potential, and taking action to address this higher abuse potential, as with a FDA's first-of-its-kind request to remove an opioid pain drug from the market due to the public health consequences associated with the product's abuse. To foster development of therapies, FDA is developing guidance to encourage the development of additional opioid use disorder (OUD) treatments.

CMS

CMS is addressing the opioid crisis using unique levers as a payer and as the overseer of the Medicare, Medicaid, and the Exchange. Medicare has direct CMS levers through reimbursement and coverage policies, while Medicaid and the Exchange levers are through supporting states with additional programmatic flexibilities, technical assistance, and sharing best practices. Several states received Medicaid 1115 waivers to expand opioid treatment capacity and more state submissions are expected. CMS works with Part D Prescription Drug Plans to reduce overprescribing and encourages states to take similar actions through Medicaid and private coverage. Medicare data shows promising trends: the number of beneficiaries who were overprescribed decreased by 61% from 2011 to 2016 - even though program enrollment grew during that time. CMS is pursuing measures to address the opioid crisis on a parallel track with measures to ensure access for legitimate pain management. CMS is also actively evaluating non-opioid pain treatments via Medicare as well as payment mechanisms (such as quality measures) that incentivize early screening for opioid use and treatment. Finally, CMS helps identify and pursue fraudulent or abusive practices.

NIH

NIH funds \$600M/year in research to develop new prevention and treatment strategies for opioid addiction and pain management. NIH research seeks to understand the basic science of complex neurological pathways involved in pain and addiction, develop new medications and formulations to improve compliance for OUD treatment and overdose prevention, including the combination of medication-assisted treatment (MAT) with behavioral interventions, as well as implementation and services research. Prior successes from this research include the development of a nasal spray formulation of naloxone, extended release formulations of naltrexone and buprenorphine for the treatment of OUD, and the discovery of new molecular targets for treating pain. In October 2017, NIH launched ACT NOW,



a clinical study to treat and track outcomes of infants with Neonatal Opioid Withdrawal Syndrome, which will be expanded in the coming year. Recent NIH-supported research advances include a comparison analysis showing that buprenorphine and naltrexone are equally effective for the treatment of OUD once a patient has been initiated on therapy, and that buprenorphine treatment of OUD in prison decreased mortality upon release by 60%. Lastly, an \$81M collaboration between the VA, DOD, and NIH studied non-pharmacological approaches for pain management in U.S. military personnel, veterans and their families.

OASH

OASH enhances prevention, treatment, research and other efforts by engaging stakeholders through the Pain Management Best Practices Inter-Agency Task Force, established by the Comprehensive Addiction and Recovery Act of 2016. The Task Force will develop a report to Congress about best practice clinical guidelines and make recommendations to address identified gaps and inconsistencies that exist in current practice. OASH also co-chairs the HHS Behavioral Health Coordinating Council, which addresses prescription opioid use, primary care and behavioral health integration, and workforce issues. OASH and NIH are implementing the National Pain Strategy, to reduce the burden of chronic pain in the U.S. and achieve a system of care in which all people receive high quality, evidence-based pain care. OASH Regional Health Administrators are engaging in efforts that encourage changes in the health care system at varying levels through webinars, newsletters, training, technical assistance, social media, and partnerships. Individual offices within OASH are engaging on this issue through grants to community organizations, the creation of training tools, and other activities.

Opportunities for Bold, Aggressive Action:

Existing laws have expanded funding to build treatment capacity through SAMHSA grants and provider waivers for medication-assisted treatment; however, significant access limitations remain across geographic areas, with payer and coverage inconsistencies, and where treatment is available, it continues to be disjointed across different providers in the medical system. At the same time, there is a clear recognition that pain care in the United States must move away from an overreliance on opioids to a system that provides access to non-opioid pharmacological and nonpharmacological modalities and multidisciplinary, team-based care. Finally, our current ability to monitor the opioid issue relies on data that is incomplete and not tied to outcomes research, missing opportunities for more real-time research into what is working in addressing the crisis and supporting more seamless and targeted responses as trends change.

Actions to advance the practice of pain management:

- Improve access to and coverage for more effective non-opioid treatments.
- Strengthen education and training on pain management in health professional schools and early career training programs for physicians, dentists, nurses and nurse practitioners, physician assistants, pharmacists, psychologists, counselors, and other health professionals.
 - Build on the tools and resources from CDC's *Guideline for Prescribing Opioids for Chronic Pain* to inform clinical decision making, with a particular additional focus on vulnerable populations in rural areas or Tribes.
- Explore evidence-based approaches that encourage electronic prescribing as a mechanism for the prescriber to provide documentation of medical necessity before the drug is dispensed by the pharmacy, and how to leverage the current system of prescription drug monitoring plans (PDMPs) to improve safe opioid prescribing.



Actions to expand care for opioid addiction:

- Expand permanent system capacity for treatment of OUD and incentivize provider participation in comprehensively addressing needs of patients.
- Strengthen education and training on substance use and addiction in health professional schools and early career training programs.
- Improve access to treatment and recovery services by providing linkages to care for at-risk individuals to retain patients in effective treatment for OUD and/or neonatal opioid withdrawal syndrome.
- Improve the quality of care, particularly by improving connections and access to MAT for those with OUDs.
 - Revise SAMHSA's funding announcements to *direct* states to use their funding on the implementation of service delivery models (Hub-and-Spoke, Centers of Excellence, Project Echo) and systems of care that can provide high-quality MAT and the full complement of support services needed to achieve long-term recovery.
- Identify patients who have been administered naloxone and link them to treatment.
- Identify, encourage and help individuals with an OUD access treatment for their disorder.

Actions to speed translation of research into practice and improve data collection and surveillance:

- Better understand the opioid overdose epidemic by increasing the timeliness and improving the quality of morbidity and mortality data to inform targeted prevention activities by expanding CDCs surveillance activities to all 50 states and Washington, D.C. and enhancing the program.
 - Enhance the existing infrastructure for data collection (medical examiners, coroners, toxicological testing, additional electronic reporting, etc.) to ensure a stronger disease detection system in the U.S.
- Better connect services with research to ensure that what we are learning from the field is informing our research, and our research is informing the field, including evaluating innovative service delivery models as they are being implemented with HHS funding and quickly disseminate findings to states, policymakers, and the field to narrow the research to practice gap.
 - NIH will support research on effectiveness of specific interventions funded through SAMHSA STR awards to specific states.
 - NIH proposes a bold demonstration project, which would allow states to compete to be pilot locations for a fully integrated implementation approach to optimizing the cascade of care for OUD and decrease overdoses.
- Working with industry, accelerate the development of more flexible options for the treatment of OUD, overdose prevention and reversal, and new non-addictive medications for pain.

As we embark on bold, aggressive actions to ensure that all who need treatment can get it and work to build a sustainable system of care, we strongly recommend the establishment of 1) A substance use disorder approach that includes systems of care consisting of outpatient services, inpatient services, and residential programs based on medical necessity criteria and the requirement that any inpatient/28-day type programs *must refer to and follow up* to assure successful entry to ongoing outpatient treatment; and 2) treatment for substance use disorders and co-occurring mental disorders that are reimbursed at parity with medical services.

Bell, Michael (OS/ASPA)

Subject: AMA to review Documents with OSSI

Location: 615-F

Start: Thu 3/15/2018 2:45 PM

End: Thu 3/15/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Schmoyer, Michael (OS/OSSI)

Bell, Michael (OS/ASPA)

Subject: AMA to meet with Keagan Lenihan
Location: 615-F

Start: Thu 3/15/2018 2:30 PM
End: Thu 3/15/2018 2:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Keagan Lenihan (keagan.lenihan@hhs.gov); Smith, Christopher (HHS/ASPA)

Meeting requested by Brian

Bell, Michael (OS/ASPA)

Subject: AMA to meet with John Brooks
Location: 615-F

Start: Thu 3/15/2018 3:00 PM
End: Thu 3/15/2018 3:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brooks, John (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to meet with (b)(6)
Location: 615-F

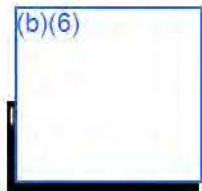
Start: Thu 3/15/2018 4:00 PM
End: Thu 3/15/2018 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Clark, Timothy (HHS/IOS); Stirrup, Heidi (HHS/IOS); Ashendorf, Jacob (HHS/IOS)



Position for which he is under consideration: Senior Advisor to the Secretary for Value Payment Reform/aka Pay for Value

Requested by Peter,

Close Hold. Do we have a half hour of Secretary time on Thursday afternoon for an interview with this gentleman? He is a possibility for one of our value based transformation roles.

Thanks,

Peter

Withheld pursuant to exemption

(b)(6).

of the Freedom of Information Act

Bell, Michael (OS/ASPA)

Subject: AMA Speech Prep for NACHC
Location: 615-F

Start: Thu 3/15/2018 6:00 PM
End: Thu 3/15/2018 6:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brennan, Patrick (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Clark, Timothy (HHS/IOS); Ryan.Murphy1; Bassett, Matthew (HHS/ASL)

Final Speech prep for NACHC speech on 3-16

Bell, Michael (OS/ASPA)

Subject: AMA Briefing with Dep. Sec.
Location: 615-F

Start: Fri 3/16/2018 7:30 AM
End: Fri 3/16/2018 8:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: Desk Time

Location: 615-F

Start: Fri 3/16/2018 8:30 AM

End: Fri 3/16/2018 9:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to speak at NACHC Federal Update to General Session

Location: Marriott Wardman Park Hotel, Washington DC

Start: Fri 3/16/2018 10:15 AM

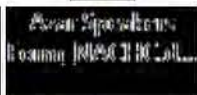
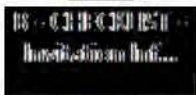
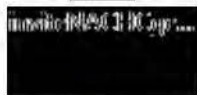
End: Fri 3/16/2018 10:40 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brennan, Patrick (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Pasch, David (OS/ASPA); Clark, Timothy (HHS/IOS); Smith, Christopher (HHS/ASPA)



10:10am

AMA Arrival to Marriott

10:15am

AMA Introduced (5 min)

10:20am

AMA Remarks (15-20 min)

10:40am

AMA Departs Marriott

Invitations Information Checklist*

Please attach a copy of your invitation, or request and provide us with the following information:

1. Name of event: NACHC Policy & Issues Forum/ Federal Update General Session
2. Date of event: Friday, March 16, 2018
3. Location of event:
Washington Marriott Wardman Park
Marriott Ballroom
2660 Woodley Road, NW
Washington, DC 20008
4. Approximate number of attendees: Approximately 2500.
5. Describe the categories of anticipated attendees (industry, government, academics?):
Health center CEOs, clinicians, CFOs, consumer board members, representatives of state and regional primary care associations and other public and private supporters/partners
6. Who is holding/organizing the event:
The National Association of Community Health Centers (NACHC)
7. Name of the source of the invitation (if other than the event organizer): N/A
8. Name of the individual extending the invitation, if other than the event organizer: N/A
9. Name of the point of contact for the event, the contact's telephone number and email address (in case we have follow-on questions):
Claudia Gibson, Executive VP, NACHC
cgibson@nachc.org
301-347-0400 (office)
240-338-2742 (cell)
or
Glenda White, Senior VP and Chief of Staff, NACHC
gwhite@nachc.org
703-684-4098 (office)
202-669-8031 (cell)
9. Is the organization extending the invitation a federally registered lobbying organization?
Yes.
11. If you answered yes to question 10, is the organization extending the invitation a 501(c)(3) tax exempt organization under the federal Internal Revenue Code, or a media organization?
Yes.
12. Is the individual extending the invitation a federally registered lobbyist?
No.
13. Are you inviting the federal employee to participate as a speaker, panel member, or otherwise present information at the event, or just to attend? If yes, please describe.
Keynote speaker.
14. Is the event a charitable fundraiser? No.
15. What is the ticket price or registration fee for this event, if any? The average conference registration fee is \$1,200.
16. If there is no ticket price or registration fee, what is the fair market value for attendance at the event (or the per person cost to the event organizer)? N/A.
17. Is a spouse or other guest invited? HRSA Administrator Sigounas is also invited.
18. If you answered yes to question 17, will others in attendance generally be accompanied by a spouse or other guest? Ethics regulations provide that an employee may accept one additional invitation only when others in attendance will generally be accompanied by a spouse or other guest.

accompanied by a spouse or other guest. No
19. Will attendance at this event require travel? **Local.**

* Please note that this Checklist is not intended for use in reviewing invitations to political events.

November 14, 2014

**National Association of Community Health Centers
Speaker Forum
2018 Policy & Issues Forum-Federal Update General Session
March 16, 2018**

HHS Secretary Alex M. Azar II

1. What is the location address?
Washington Marriott Wardman Park
Marriott Ballroom
2660 Woodley Road, NW
Washington, DC 20008
2. What time would you like him to start?
10:30am. It would also be helpful if he could arrive at least 15-30 minutes before the beginning of the session. (Also, see question #8)
3. How long would you like him to speak?
One hour is allotted for Secretary Azar's speech and if amenable to him, it includes a Q&A segment. While HRSA Administrator Sigounas has agreed to speak during the same general session (after Secretary Azar), we defer to Secretary Azar's preference in terms of length of his speech and whether or not he wants it to include a Q&A.
4. What is the main topic you would like for the Secretary to address? Are there specifics item you would like for him to talk about?
His thoughts/perceptions re:
 - Health center role in addressing opioid crisis, mental/behavioral health, etc. at the community level and with public and private partners
 - How HHS can support health centers as they move toward value-based care and alternative payment systems
 - Current workforce programs (i.e., NHSC, Teaching Health Centers) and HHS vision in support America's primary care workforce for the future
 - What does he think health centers should be doing to prepare for a more integrated, value based health care system in the future.
 - What is the role of HHS in strengthening and preserving the country's safety net for the most vulnerable in America?
5. Would you like him to save time for Q&A with the audience?
Yes, if the Secretary is amenable to a Q&A, we would be happy to provide the questions beforehand.
6. What is the approximate number of people you expect in attendance? We can fit our comments to fit the audience that you expect. What groups of people will be represented in the room? Ex: Insurers, Surgeons, etc?

Estimated 2500 health center CEOs, clinicians, CFOs, consumer board mems, representatives of state and regional primary care associations and other public and private supporters/partners

7. Where should he check-in when he arrives?
He will be officially greeted at the front of the hotel when he arrives by a senior NACHC official who will escort him to the Marriott Ballroom. NOTE: NACHC will also provide him a private "green room" should he wish to arrive earlier.
8. Is the organization inviting the press?
Yes – the session is open to the press
9. Are there any other details and/or advice that you can offer?
HRSA Administrator Sigounas has confirmed his attendance. Should Secretary Azar confirm, Dr. Sigounas will follow him.
10. Who is the main point on contact?

Claudia Gibson, Executive VP, NACHC
cgibson@nachc.org
301/347-0400 ext 2046 (office)
(b)(6) (cell)
or
Glenda White, Senior VP and Chief of Staff, NACHC
gwhite@nachc.org
703/684-4098 (office)
(b)(6) (cell)
11. What is the suggested attire?
Business



NATIONAL ASSOCIATION OF
Community Health Centers

February 13, 2018

The Honorable Alex M. Azar II
Secretary
US Department of Health and Human Services
301 Independence Avenue, SW
Washington, DC 20201

Dear Mr. Secretary:

The National Association of Community Health Centers (NACHC) will host its Annual Policy and Issues Forum (P&I) March 14 – 17, 2018 at the Marriott Wardman Park Hotel in Washington, DC. As our new Health Secretary, it would give us great honor if you would join us and deliver the keynote at our ***Federal Update General Session on Friday, March 16th between 10:30 am – 12 noon.***

The P&I Forum is a key meeting of community health center leaders. We anticipate a record attendance of some 2500 of our clinicians, CEO's and CFOs, consumer board members, representatives of state primary care associations and health center controlled networks, as well as community stakeholders and partners. We would welcome your message in terms of the work ahead and challenges in improving the nation's health system.

Health centers are buoyed by the resounding support and recent passage of a two-year extension of the Community Health Center Fund, with mandatory grant funding of \$7.8 billion. They are ready to move forward strengthening their capacity to meet a complex health care environment while taking on greater responsibilities. This includes expanding needed oral and behavioral health services as well as playing an enlarged role in public health crises, such as the devastating opioid epidemic.

Today's health centers serve some 27 million patients nationwide, ***including 1 in 6 Medicaid patients.*** Thanks to leaders like you and former Secretary Leavitt and champions from both sides of the political aisle in Congress, they have grown to become the largest primary care network in the nation. Each and every day, it is proving its immense value keeping people healthy – reducing disparities – and achieving cost savings. No one can dispute the \$24 billion in savings health centers deliver annually – plus the billions more in jobs and economic activity for communities.

(continued)

Main Office
7501 Wisconsin Ave
Suite 1100W
Bethesda, MD 20814
301.347.0400 TEL
301.347.0459 FAX
www.nachc.com

Federal and State Affairs
1400 Eye Street, NW
Suite 910
Washington, DC 20005
202.296.3800 TEL
202.296.3526 FAX

EXT-18-1509-E-000103

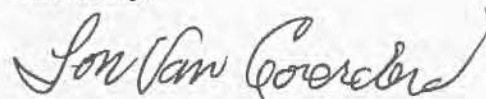
February 13, 2018
The Honorable Alex M. Azar II
Page Two

Mr. Secretary, we are hopeful that you will join us. NACHC and its members are well aware of your record of service as Deputy Secretary at HHS and your longstanding commitment to expanding access to health care. We applaud your confirmation as Secretary and look forward working with you and the Administration in the coming months.

Please be assured we will make every effort to accommodate your appearance with us. ***If you have a scheduling conflict on Friday, March 16th, we can work with your staff in hopes of an arranging an alternate time during one of our other general sessions.***

For questions or additional information regarding our program, please contact me or have your staff contact Claudia Gibson, NACHC Executive Vice President of Communications, 301-347-0400 (cgibson@nachc.com). We hope to hear from you soon.

Sincerely,



Tom Van Coverden
President and Chief Executive Officer

*We really look
forward to seeing
you!*

Bell, Michael (OS/ASPA)

Subject: AMA departs to Marriott Wardman Park Hotel

Start: Fri 3/16/2018 10:00 AM

End: Fri 3/16/2018 10:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA departs for DCA

Start: Fri 3/16/2018 10:40 AM

End: Fri 3/16/2018 11:50 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA on APA (In-House): Phone Call with Members of Congress on CSR
Location: Call: (b)(6), Participant Code (b)(6)
Start: Sat 3/17/2018 10:00 AM
End: Sat 3/17/2018 10:30 AM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Secretary Scheduler (OS/IOS)
Required Attendees: (b)(6) Harrison, Brian (HHS/IOS); John.Twomey@HHS.GOV; Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Urbanowicz, Peter (HHS/IOS)

PARTICIPANT DIAL-IN: (b)(6)

PARTICIPANT CODE: (b)(6)

From: Gunn, Ashley L. EOP/WHO [<mailto:Ashley.L.Gunn@who.eop.gov>]
Sent: Friday, March 16, 2018 4:47 PM
To: Urbanowicz, Peter (HHS/IOS) <Peter.Urbanowicz@hhs.gov>; Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>
Cc: McGinley, William J. EOP/WHO <William.J.McGinley@who.eop.gov>
Subject: Fwd: APA (In-House): Phone Call with Members of Congress on CSR

Pls confirm the Secretary's availability.
Thank you,
Ashley Gunn
Special Assistant to the President
Cabinet Affairs, The White House
(202)881-8463 (no text)

Begin forwarded message:

From: Office Of Presidential Scheduling <Scheduling@who.eop.gov>
Date: March 16, 2018 at 4:44:07 PM EDT
To: "Short, Marc T. EOP/WHO" <Marc.T.Short@who.eop.gov>, "Greenwood, Daniel Q. EOP/WHO" <Daniel.Q.Greenwood@who.eop.gov>, "Scully, Bethany S. EOP/WHO" <Bethany.S.Scully@who.eop.gov>, "Curry, Cat E. EOP/WHO" <Catherine.E.Curry@who.eop.gov>, Staff Secretary <staffsecretary@who.eop.gov>
Subject: APA (In-House): Phone Call with Members of Congress on CSR
This email is to inform you that a **Phone Call with Members of Congress on CSR** has been **APPROVED** and added to the President's schedule. Information regarding your event is below.

PROJECT OFFICER: Marc Short, Assistant to the President and Director of Legislative Affairs

WORKING CONTACT/POC: Bethany Scully, Special Assistant to the President

DATE/TIME/LENGTH OF PARTICIPATION: Saturday, March 17, 2018 at 10:00 AM (30 min)

LOCATION: Residence

EVENT FORMAT/PROGRAM: Phone Call

PRESS: Closed

EXTERNAL PARTICIPANTS:

Sen. Lamar Alexander (R-TN)

Sen. Susan Collins (R-ME)

Sen. Lindsey Graham (R-SC)

Rep. Greg Walden (R-OR)

INTERNAL PARTICIPANTS:

General John Kelly, Assistant to the President and Chief of Staff

Secretary Alex Azar, Department of Health and Human Services

Marc Short, Assistant to the President and Director of Legislative Affairs

Andrew Bremberg, Assistant to the President and Director of Domestic Policy Council

PARTICIPANT DIAL-IN: (b)(6)

PARTICIPANT CODE: (b)(6)

Please review this information to ensure accuracy. Any updates regarding your event must be shared with the Office of Presidential Scheduling. It is the responsibility of the Project Officer or his/her designee to finalize all details of the approved activity.

Thank you,

Office of Presidential Appointments and Scheduling

Bell, Michael (OS/ASPA)

Subject: AMA Media Prep
Location: 615-F

Start: Mon 3/19/2018 6:20 AM
End: Mon 3/19/2018 7:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Clark, Timothy (HHS/IOS) (Timothy.Clark1@hhs.gov); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Brennan, Patrick (OS/ASPA); Ryan.Murphy1; Lapinski, Mary-Sumpter (HHS/IOS)

Requested By : Brian Harrison

Bell, Michael (OS/ASPA)

Subject: AMA POB Pickup

Start: Mon 3/19/2018 6:50 AM

End: Mon 3/19/2018 6:50 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Media Hit : Fox & Friends
Location: HHS Studio

Start: Mon 3/19/2018 7:15 AM
End: Mon 3/19/2018 7:45 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

7:15 A.M. Media Hit: Fox & Friends
Location: HHS Studio
Staff: Gavin Smith, Ryan Murphy

Bell, Michael (OS/ASPA)

Subject: AMA in HHS Studio for Prep

Location: HHS Studio

Start: Mon 3/19/2018 7:00 AM

End: Mon 3/19/2018 7:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Radio Hit - Live Radio Interview on "Mornings on the Mall" Show (WMAL DC)
Location: HHS Studio

Start: Mon 3/19/2018 8:05 AM
End: Mon 3/19/2018 8:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Radio Interview #1:

What: Live Radio Interview on "Mornings on the Mall" Show (WMAL DC)
When: Monday, 3/19 @ 8:05 am; please dial studio @ 8:03 am
Length: 10 minutes
Host(s): Vince Coglianese and Mary Walter
Topic: Visit to New Hampshire with POTUS and what HHS is doing to defeat the opioid crisis
POC: Producer, Heather Hunter, email: (b)(6)@gmail.com, cell: (b)(6)
Studio Hotline: 202-686-3056 or 202-686-3018

Bell, Michael (OS/ASPA)

Subject: AMA radio hit with Huge Hewitt
Location: 615-F

Start: Mon 3/19/2018 8:33 AM
End: Mon 3/19/2018 8:46 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Radio Interview #2:

What: Live Radio Interview with the Hugh Hewitt Show

When: Monday, 3/19 @ 8:33 am; please dial studio @ 8:30 am

Length: 13 minutes

Host(s): Hugh Hewitt

Topic: Visit to New Hampshire with POTUS and what HHS is doing to defeat the opioid crisis

POC: Producer, Danielle Hitchen, email: bookings@hughhewitt.com , cell: (b)(6)

Studio Hotline: 949-857-0362

Bell, Michael (OS/ASPA)

Subject: AMA Media with Nextar Media group
Location: HHS Studio

Start: Mon 3/19/2018 9:15 AM
End: Mon 3/19/2018 9:45 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

9:15 A.M. Media Hit: Nextar Media Group
Location: HHS Studio

Bell, Michael (OS/ASPA)

Subject: AMA to do media with Sinclair Group
Location: HHS Studio

Start: Mon 3/19/2018 9:00 AM
End: Mon 3/19/2018 9:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Ryan.Murphy1; Clark, Timothy (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA departs for Andrews AFB

Start: Mon 3/19/2018 11:05 AM

End: Mon 3/19/2018 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Hold at JBA

Location: JBA

Start: Mon 3/19/2018 11:30 AM

End: Mon 3/19/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA departs for Humphrey Building

Start: Mon 3/19/2018 5:30 PM

End: Mon 3/19/2018 6:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to record Video in studio
Location: HHS Studio

Start: Mon 3/19/2018 6:00 PM
End: Mon 3/19/2018 6:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Clark, Timothy (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA)

AMA to record short video

Bell, Michael (OS/ASPA)

Subject: AMA media with Blair Miller, regional media
Location: HHS Studio

Start: Mon 3/19/2018 6:30 PM
End: Mon 3/19/2018 6:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Althouse, Riley (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Clark, Timothy (HHS/IOS); Brennan, Patrick (OS/ASPA)

6:30 PM SECRETARY AZAR participates in a regional media interview with
HHS Humphrey Broadcast TV Studio
Reporter(s) information: Blair Miller
ASPA Staff: Gavin Smith

- This interview is trip with President Trump to New Hampshire and what HHS is doing to combat the opioids epidemic
- Interview will be distributed to their nationwide portfolio of stations and aired accordingly

Bell, Michael (OS/ASPA)

Subject: AMA participates in LIVE radio interview with WFLA-AM Tampa, FL
Location: HHS Studio

Start: Tue 3/20/2018 7:50 AM
End: Tue 3/20/2018 8:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)
Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Ryan.Murphy1

7:50 AM **SECRETARY AZAR** participates in LIVE radio interview with WFLA-AM Tampa, FL
Secretary's Personal Conference Room (610 F)
Dial-in Information: 1-(813)-832-3527
Control Room Contact: 941-726-1034
Host(s) Name: Aaron Harrison and Jack Harris
ASPA Staff: Gavin Smith and Ryan Murphy

- This interview is to discuss President Trump's trip to New Hampshire and HHS's commitment to combating the opioids crisis

Bell, Michael (OS/ASPA)

Subject: AMA participates in LIVE radio interview with Sirius XM "The Morning Briefing"
Location: HHS Studio

Start: Tue 3/20/2018 7:40 AM
End: Tue 3/20/2018 7:50 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Ryan.Murphy1; Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Smith, Gavin (OS/ASPA); Brennan, Patrick (OS/ASPA); Clark, Timothy (HHS/IOS)

7:40 AM **SECRETARY AZAR** participates in LIVE radio interview with Sirius XM "The Morning Briefing"
Secretary's Personal Conference Room (610 F)
Dial-in Information: 1-(866)-668-9428 // 1-(202)-380-4880
Control Room Contact: 202-230-4881

Bell, Michael (OS/ASPA)

Subject: AMA Cabinet Meeting Prep
Location: 610-F

Start: Tue 3/20/2018 8:00 AM
End: Tue 3/20/2018 8:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) Harrison, Brian (HHS/IOS); John.Twomey@HHS.GOV; Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Urbanowicz, Peter (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); (b)(6) Wynne, Maggie (HHS/IOS); Stannard, Paula (HHS/IOS); O'Brien, John (HHS/ASPE); Brennan, Patrick (OS/ASPA)

Requested By: Brian Harrison

Bell, Michael (OS/ASPA)

Subject: AMA departs to NIH

Start: Tue 3/20/2018 8:30 AM

End: Tue 3/20/2018 9:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA departs back to HHS

Start: Tue 3/20/2018 1:00 PM

End: Tue 3/20/2018 1:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA call to CDC
Location: 615-F/ Call

Start: Tue 3/20/2018 2:15 PM
End: Tue 3/20/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA)

Call to (b)(6)

Bell, Michael (OS/ASPA)

Subject: AMA calls to CDC
Location: 615-F

Start: Tue 3/20/2018 2:00 PM
End: Tue 3/20/2018 2:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA); Clark, Timothy (HHS/IOS); Williams, Teresa (CDC/OD/OCS); Schuchat, Anne MD (CDC/OD)

Dr. Schuchat's cell is (b)(6)

Bell, Michael (OS/ASPA)

Subject: AMA prep for Pen and Pad with Health care Reporters
Location: 615-F

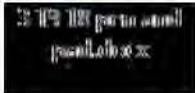
Start: Tue 3/20/2018 2:45 PM
End: Tue 3/20/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Ryan.Murphy1; Brennan, Patrick (OS/ASPA); Clark, Timothy (HHS/IOS)



Talkers for NIH Pen & Pad

- This week, President Trump laid out bold actions, ambitious goals, and historic investments for stopping the drug crisis that is gripping America.
- As the President highlighted in New Hampshire, we are losing 116 Americans a day to opioid overdoses—this is a drug crisis of unprecedented scale.
- So we need an ambitious plan to defeat it, and that includes looking beyond the tools we have today, with help from our scientific institutions like NIH.
- Three-point plan:

Preventing Addiction

1. Media campaign
2. R&D for non-opioid treatments, including at NIH
3. Reduce overprescribing:
 - Cut prescriptions by a third within 3 years, all federal prescribers using within 5 years
 - New treatments and a better understanding of existing treatments will be essential to this goal.

Cutting Illicit Supply: keep out of the U.S., go after bad actors, strengthen criminal penalties

Helping the Addicted

1. IMD exclusion
 2. Naloxone access
 - The nasal spray form of naloxone was actually developed with support from NIDA.
 - Lethality of fentanyl has prompted need for research into new overdose-reversing formulations, too.
 3. Expand MAT
 - NIH is supporting research into the effectiveness and best use of existing MAT therapies, new formulations of the three drugs we have, and other, new treatments too.
- I'll now hand it over to Dr. Collins for a more detailed overview of NIH's efforts, and then Dr. Volkow for a brief overview of where we are on the science of addiction.

Bell, Michael (OS/ASPA)

Subject: AMA to do a Pen & Pad with Dr. Collins and NIDA Director
Location: 705A

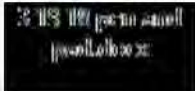
Start: Tue 3/20/2018 3:00 PM
End: Tue 3/20/2018 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Brennan, Patrick (OS/ASPA); Ryan.Murphy1; Clark, Timothy (HHS/IOS)



- 2:59 pm **AMA** is greeted by **Katie Lagomarsino** at the elevator and is escorted to Room 705A where he is then seated at head table next to **Dr. Francis Collins** and **Dr. Nora Volkow**. (1 min)
- 3:00 pm **AMA** gives opening remarks and then introduces Dr. Francis Collins. (3 min)
- 3:03 pm **Dr. Collins** gives brief remarks and introduces Dr. Volkow. (3 min.)
- 3:06 pm **Dr. Volkow** gives brief remarks. (3 min.)
- 3:09 pm **AMA** opens up Q&A Session with members of the media. (10 min)
 - Note: Q&A is moderated by Ryan Murphy.
- 3:29 pm **AMA** closes discussion. (1 min)
- 3:30 pm **AMA** departs.

Talkers for NIH Pen & Pad

- This week, President Trump laid out bold actions, ambitious goals, and historic investments for stopping the drug crisis that is gripping America.
- As the President highlighted in New Hampshire, we are losing 116 Americans a day to opioid overdoses—this is a drug crisis of unprecedented scale.
- So we need an ambitious plan to defeat it, and that includes looking beyond the tools we have today, with help from our scientific institutions like NIH.
- Three-point plan:

Preventing Addiction

1. Media campaign
2. R&D for non-opioid treatments, including at NIH
3. Reduce overprescribing:
 - Cut prescriptions by a third within 3 years, all federal prescribers using within 5 years
 - New treatments and a better understanding of existing treatments will be essential to this goal.

Cutting Illicit Supply: keep out of the U.S., go after bad actors, strengthen criminal penalties

Helping the Addicted

1. IMD exclusion
 2. Naloxone access
 - The nasal spray form of naloxone was actually developed with support from NIDA.
 - Lethality of fentanyl has prompted need for research into new overdose-reversing formulations, too.
 3. Expand MAT
 - NIH is supporting research into the effectiveness and best use of existing MAT therapies, new formulations of the three drugs we have, and other, new treatments too.
- I'll now hand it over to Dr. Collins for a more detailed overview of NIH's efforts, and then Dr. Volkow for a brief overview of where we are on the science of addiction.

Bell, Michael (OS/ASPA)

Subject: AMA prep Brief for call with AG Sessions
Location: 615-F

Start: Tue 3/20/2018 4:00 PM
End: Tue 3/20/2018 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); scott.gottlieb@fda.hhs.gov; Pennington, Caitlin (FDA/OC); White, Caroline (HHS/OGC); Charrow, Robert (HHS/OGC); Lusi, Rose (OS/IOS)

Prep AMA for Call with AG Sessions

Call in info :

(b)(6)

PC: (b)(6)

Leader: (b)(6)

Bell, Michael (OS/ASPA)

Subject: AMA to have a call with AG Sessions
Location: 615-F

Start: Tue 3/20/2018 4:30 PM
End: Tue 3/20/2018 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); scott.gottlieb@fda.hhs.gov; Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC); Pennington, Caitlin (FDA/OC)

Close Hold

Bell, Michael (OS/ASPA)

Subject: AMA Media Hits
Location: TBD

Start: Tue 3/20/2018 5:20 PM
End: Tue 3/20/2018 5:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Althouse, Riley (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Clark, Timothy (HHS/IOS)

Media Type	Hit #	Time	Station	City	State	IFB/Dial In	Host Name	Producer Name	Producer Phone Number
Radio	5	5:35 PM	1040 WHO Simon Conway Show	Des Moines	IA	515-283-1429	Simon Conway	Alix Mowes	(b)(6)

Bell, Michael (OS/ASPA)

Subject: AMA to make calls to Senators
Location: 615-F/ Call

Start: Tue 3/20/2018 5:00 PM
End: Tue 3/20/2018 5:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Bassett, Matthew (HHS/ASL); Morse, Sara (HHS/ASL); Kemper, Laura (HHS/ASL)

Optional Attendees: Pelekoudas, Kristina (HHS/IOS)

5:00 p.m. (Sen. Isakson)- Call the Senator's scheduler, Kristine, at (b)(6) and she will patch the Secretary to Sen. Isakson

5:05 p.m. (Sen. Alexander)- Call (b)(6)

5:10 p.m. (Rep. Walden)- Call (b)(6)

5:15 p.m. (Sen. Perdue)- Call the Senator's Executive Assistant, Stephanie Lightfoot, at (b)(6)

Bell, Michael (OS/ASPA)

Subject: AMA to meet with ASPA Team
Location: 610-F

Start: Tue 3/20/2018 5:30 PM
End: Tue 3/20/2018 6:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Yoest, Charmaine (OS/ASPA); Harrison, Brian (HHS/IOS); Urbanowicz, Peter (HHS/IOS); Clark, Timothy (HHS/IOS)

Lead: Charmaine Yoest , ASPA
Topic: Weekly update

Attendees:
Charmaine Yoest
Max Hamel
Bruce Haynes
Will Brady
Laura Caliguiri

Bell, Michael (OS/ASPA)

Subject: AMA to do Live Radio- Steve Gruber Show – 1240 WJIM
Location: 888-900-9966

Start: Wed 3/21/2018 7:06 AM
End: Wed 3/21/2018 7:06 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Clark, Timothy (HHS/IOS); Smith, Gavin (OS/ASPA); Althouse, Riley (OS/ASPA); Ryan.Murphy1; Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV)

7:06 AM Live Radio
Michigan Media Market
Steve Gruber Show – 1240 WJIM
From HHS Studios
Call in : 888-900-9966

Bell, Michael (OS/ASPA)

Subject: AMA to do Live TV - CNBC Squawk Box
Location: CNBC Studio
Start: Wed 3/21/2018 7:30 AM
End: Wed 3/21/2018 7:30 AM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Secretary Scheduler (OS/IOS)
Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Clark, Timothy (HHS/IOS); Ryan.Murphy1; Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Althouse, Riley (OS/ASPA)

7:30 AM Live TV
National
CNBC – Squawk Box
From CNBC Studios

Bell, Michael (OS/ASPA)

Subject: AMA to do Live Radio-KSTE 650 AM – Armstrong and Getty Show
Location: HHS Studio

Start: Wed 3/21/2018 9:17 AM
End: Wed 3/21/2018 9:17 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Clark, Timothy (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Althouse, Riley (OS/ASPA); Ryan.Murphy1

9:17 AM Live Radio
West Coast Regional Syndicated
KSTE 650 AM - Armstrong and Getty Show
From HHS Studio

Bell, Michael (OS/ASPA)

Subject: >GAMA to meet with Sam Quinones, the author of "Dreamland: The True Tale of America's Opioid Epidemic"

Location: 615-F

Start: Wed 3/21/2018 2:00 PM

End: Wed 3/21/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Trueman, Laura (HHS/IEA); Barber, Daniel (OS/IEA); Lapinski, Mary-Sumpter (HHS/IOS); Brennan, Patrick (OS/ASPA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Smith, Christopher (HHS/ASPA); Clark, Timothy (HHS/IOS)



Topic: Opioids

Objective: Have Sam Quinones, author of "Dreamland: The True Tale of America's Opioid Epidemic" (2015) share what his book/research found about the confluence of factors that led to the epidemic, and what he thinks should be done to address the problem now.

Lead IOS Counselor: Mary-Sumpter Lapinski

Has this request been approved by (Peter / Brian): Yes

AMA's Role: Draw out from Sam his thoughts/knowledge and also share the Administration's approach – looking for opportunity to partner on this.

Request POC (Name, Cell and email): Sam Quinones, (b)(6), (b)(6)@yahoo.com

Is Conference Call Line needed? No

Who will initiate the conference call? N/A

Will there be Briefing Materials provided? Yes

~ If yes, who will send them to Kristina Pelekoudas (Name)? Laura Trueman/Daniel Barber

HHS Staff Attendees: Laura Trueman, Mary-Sumpter Lapinski, Peter or Brian, ASPA/Patrick Brennan or Caitlin Oakley?

External Attendees: Only Sam Quinones.

Additional Notes:



Scheduling Request Memo for Secretary Azar

Topic: Opioids

Objective: Have Sam Quinones, author of "Dreamland: The True Tale of America's Opioid Epidemic" (2015) share what his book/research found about the confluence of factors that led to the epidemic, and what he thinks should be done to address the problem now.

Lead IOS Counselor: Mary-Sumpter Lapinski

Has this request been approved by (Peter / Brian): Yes

AMA's Role: Draw out from Sam his thoughts/knowledge and also share the Administration's approach – looking for opportunity to partner on this.

Request POC (Name, Cell and email): Sam Quinones, (b)(6) @yahoo.com

Is Conference Call Line needed? No

Who will initiate the conference call? N/A

Will there be Briefing Materials provided? Yes

~ If yes, who will send them to Kristina Pelekoudas (Name)? Laura Trueman/Daniel Barber

HHS Staff Attendees: Laura Trueman, Mary-Sumpter Lapinski, Peter or Brian, ASPA/Patrick Brennan or Caitlin Oakley?

External Attendees: Only Sam Quinones.

Additional Notes:

Bell, Michael (OS/ASPA)

Subject: AMA to meet with Andrew Pollack
Location: 615-F

Start: Wed 3/21/2018 2:30 PM
End: Wed 3/21/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Johnston, Darcie (HHS/IEA); Kalavritinos, Jack (OS/IEA)



Topic: School Safety /Mental Health

Objective: Listen to Andy Pollack, father of Parkland shooting victim Meadow Pollack

Lead IOS Counselor: Mary Sumpter Lapinski

Has this request been approved by (Peter / Brian): ---- Brian yes

AMA's Role: -----Listening Mode

Request POC (Name, Cell and email): Darcie Johnston

(b)(6)

Darcie.johnston@hhs.gov

Is Conference Call Line needed? N/A

Who will initiate the conference call? N/A

Will there be Briefing Materials provided? Y/N Yes

~ If yes, who will send them to Kristina Pelekoudas (Darcie)

HHS Staff Attendees: TBD

External Attendees: N/A

Additional Notes:



Scheduling Request Memo for Secretary Azar

Topic: School Safety /Mental Health

Objective: Listen to Andy Pollack, father of Parkland shooting victim Meadow Pollack

Lead IOS Counselor: Mary Sumpter Lapinski

Has this request been approved by (Peter / Brian): ---- Brian yes

AMA's Role: -----Listening Mode

Request POC (Name, Cell and email): Darcie Johnston

(b)(6)

Darcie.johnston@hhs.gov

Is Conference Call Line needed? N/A

Who will initiate the conference call? N/A

Will there be Briefing Materials provided? Y/N Yes

~ If yes, who will send them to Kristina Pelekoudas (Darcie)

HHS Staff Attendees: TBD

External Attendees: N/A

Additional Notes:

Bell, Michael (OS/ASPA)

Subject: AMA to do Live Radio St. Louis, Missouri -Stacey on the Right
Location: 866-963-2037

Start: Wed 3/21/2018 3:45 PM
End: Wed 3/21/2018 3:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Althouse, Riley (OS/ASPA); Clark, Timothy (HHS/IOS); Ryan.Murphy1; Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV)

3:45 PM Live Radio
St. Louis, Missouri
Stacey on the Right
Cal In: 866-963-2037

Bell, Michael (OS/ASPA)

Subject: AMA PDMP pre brief
Location: 615-F

Start: Wed 3/21/2018 4:45 PM
End: Wed 3/21/2018 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Matt Lloyd (matt.lloyd@hhs.gov); Clark, Timothy (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Lapinski, Mary-Sumpter (HHS/IOS); Kalavritinos, Jack (OS/IEA); Trueman, Laura (HHS/IEA); Johnston, Darcie (HHS/IEA)

Review ROS for PDMP event

1- (b)(6)

PC: (b)(6)

Leader: (b)(6)



Background on the PDMP Programs of the Participating States (Provided by CDC)

Kentucky

- **FY 2017 Funding**
 - State program: \$ 2,598,456
 - Surveillance program: \$ 571,550
- **State program activities:**
 - PDMP enhancements:
 - Electronic health record integration
 - Use for public health surveillance
 - Technical assistance to high-burden counties
 - Local health department use of drug overdose data
 - Prescriber education
 - Policy evaluation
- **Surveillance activities:**
 - Improving the timeliness and comprehensiveness of actionable nonfatal and fatal opioid overdose surveillance.
 - On a quarterly basis, collecting and reporting data to CDC on nonfatal opioid overdoses by sex, age group, and county for:
 - Suspected drug overdoses using emergency medical services (EMS) data
 - Suspected overdoses involving any opioid using EMS data
 - Suspected overdoses involving heroin using EMS data
 - Every six months, collecting and reporting data to CDC on all opioid-involved overdose deaths within the state using medical examiner/coroner reports, death certificates, and toxicology reports.
- **Success stories:**
 - The [Kentucky All Schedule Prescription Electronic Reporting](#) (KASPER) is enhancing patient opioid prescription data available to providers in Kentucky through its Prescription Drug Monitoring Program (PDMP). As of December 2015, providers in Kentucky receive clinical alerts within the PDMP if a patient is receiving high doses of opioids. This functionality increases a doctor's ability to provide safe and effective care to their patients. Following the enhancement of the KASPER PDMP reports, a 2% decrease was seen in high opioid prescribing to adults, and a remarkable 25% reduction in opioid prescribing to youth aged 0-17 between the last quarter of 2015 and the end of the first quarter of 2016.
 - Kentucky's PFS program has partnered with the Kentucky Office of Drug Control Policy (KyODCP) and the Kentucky Department of Criminal Justice Training (KyDOCJT) to develop and implement a naloxone administration training program for Kentucky's 8500+ law enforcement officers. As of 2016, a total of 900 law enforcement officers representing multiple agencies all across the Commonwealth have now been trained to administer naloxone under this program.
 - Kentucky has used the ESOOS funding to begin tracking suspected heroin and opioid overdose reported to their syndromic emergency department system in near real-time. They are also tracking naloxone administration reported to their emergency medical services system. The system can be used to detect sharp increases in overdoses at the local and state level. Kentucky has conducted trainings of a few local health departments on how to use the heroin and opioid drug overdose emergency department data to detect and respond to outbreaks in their community.

West Virginia

- **FY 2017 Funding**
 - State program: \$ 2,217,897
 - Surveillance program: \$ 445,472
 - Injury Control Research Center (works on opioid issues): \$887,181
- **State program activities:**
 - PDMP enhancements:
 - Easier to use and access
 - Proactive reporting
 - Public health surveillance
 - Opioid management program for SSI population in Medicaid
 - Encourage guideline uptake
 - Technical assistance to high burden communities
 - Evaluation of policies
- **Surveillance activities:**
 - This program supports improving the timeliness and comprehensiveness of actionable nonfatal and fatal opioid overdose surveillance.
 - On a quarterly basis, collecting and reporting data to CDC on nonfatal opioid overdoses by sex, age group, and county for:
 - Suspected drug overdoses using emergency medical services (EMS) data
 - Suspected overdoses involving any opioid using EMS data
 - Suspected overdoses involving heroin using EMS data
 - Every six months, collecting and reporting data to CDC on all opioid-involved overdose deaths within the state using medical examiner/coroner reports, death certificates, and toxicology reports.
- **Success stories**
 - PDMP data are being improved by producing and distributing reports of higher-risk patient prescribing to providers and expanding outreach to outlier prescribers and high-burden communities. The number of registered prescribers and pharmacists has increased since 2014 (86.3% during 2014–2016). The rate of multiple provider episodes for prescription opioids has decrease 62.9% during 2014–2016. The percentage of patients receiving an opioid prescription decreased 10.2%).
 - SEMPP: [Safe & Effective Management of Pain Program \(SEMPP\)](#) implements the 2016 CDC Guideline for Prescribing Opioid for Chronic Pain and the West Virginia Safe & Effective Pain Management Guidelines to improve patient care and prevent prescription drug overdose and abuse in collaboration with West Virginia insurance payers. SEMPP performs detailed patient case reviews for those above a higher risk morphine milligram equivalent (MME) threshold, in order to ensure the safe and effective management of pain for all patients. SEMPP also aims to educate state-wide prescribing and dispensing professionals on the guidelines.
 - West Virginia ESOOS has used funding to build their infrastructure from the ground up. They received funding from CDC's National Violent Death Reporting System (NVDRS) in January 2017 to abstract medical examiner/coroner data. Even as a newcomer to the NVDRS system, West Virginia has leveraged their resources and worked closely with CDC staff to build their capacity. Despite their high mortality numbers, with the help of ESOOS funding and TA (and an all-hands-on-deck approach with NVDRS and OCME staff), staff were able to hit the first data submission deadline and have greatly improved their data quality.
 - The West Virginia University Injury Control Research Center (WVU ICRC) was instrumental in the development and implementation of a pilot take-home program for naloxone, a lifesaving medication that can reverse an opioid overdose, in rural communities in West Virginia. The direct activities of WVU ICRC, as well as the influence of its collaborations and efforts to inform and facilitate, are expected to result in the successful implementation of life-saving take-home

naloxone programs in WV, where none previously existed. There were at least 25 overdose reversals in the first 9 months after the program was implemented in 16 counties.

Washington, D.C.

- **FY 2017 Funding**
 - State program: \$540,000
 - Surveillance program: \$339,296
- **State program activities:**
 - Develop partnerships and convene Heroin Task Force
 - Enhance surveillance of prescription drug and heroin abuse and overdose
- **Surveillance activities:**
 - This program supports improving the timeliness and comprehensiveness of actionable nonfatal and fatal opioid overdose surveillance.
 - On a quarterly basis, collecting and reporting data to CDC on nonfatal opioid overdoses by sex, age group, and county for:
 - Suspected drug overdoses using emergency medical services (EMS) data
 - Suspected overdoses involving any opioid using EMS data
 - Suspected overdoses involving heroin using EMS data
 - Every six months, collecting and reporting data to CDC on all opioid-involved overdose deaths within the state using medical examiner/coroner reports, death certificates, and toxicology reports.

Virginia

- **FY 2017 funding:**
 - State program: \$1,567,588
 - Surveillance program: \$466,526
- **State program activities:**
 - PDMP enhancements:
 - Easier to use and access
 - Public health surveillance
 - Real time
 - Proactive reporting
 - Promote uptake of guidelines in workers' comp and health systems
 - Implement guideline-oriented interventions in health systems
 - Syndromic surveillance improvements
- **Enhanced State Opioid Overdose Surveillance (ESOOS) activities:**
 - This program supports improving the timeliness and comprehensiveness of actionable nonfatal and fatal opioid overdose surveillance.
 - On a quarterly basis, collecting and reporting data to CDC on nonfatal opioid overdoses by sex, age group, and county for:
 - Suspected drug overdoses using emergency medical services (EMS) data
 - Suspected overdoses involving any opioid using EMS data
 - Suspected overdoses involving heroin using EMS data
 - Every six months, collecting and reporting data to CDC on all opioid-involved overdose deaths within the state using medical examiner/coroner reports, death certificates, and toxicology reports.
- **Success Stories**
 - Virginia has pursued a data-driven response to the prescription opioid crisis through the creation of an opioid data dashboard that addresses the evolving need for timely, well-

communicated data on a critical public health issue. Data visualizations can be broken down by locality. This dashboard can inform coordinated prevention strategies for Virginia communities. The publicly facing data dashboard is available here: <http://www.vdh.virginia.gov/data/opioid-overdose/>

- Virginia's Department of Health launched a series of trainings that target areas of the state that had high burden of opioid deaths. The 8-hour training focuses on overall addiction management, opioid prescribing guidelines, and the recently implemented Virginia Medicaid (DMAS) ARTS benefit for service reimbursement and how to include this benefit into a clinic business model. The CDC Guideline were embedded as a best practice throughout the entire curriculum. 28 trainings were held across the state in a 3 month period, and over 750 prescribers were trained.
- Virginia's PDMP is now interoperable with 23 other states, and frequently sends and receives requests from bordering states, with the exception of North Carolina. Virginia is also one of the 12 states participation in the Prescription Behavior Surveillance System through Brandeis University. Currently, Virginia's system automatically registers prescribers, and 50,000 prescribers and 13,000 pharmacists are enrolled. Prescriptions are reported within 24 hours of dispensing or the next business day. With recent PDMP enhancements, prescribers can now indicate delegates through a quicker online process. There is also the ability to send a system-generated individual prescribing report covering a period of time. Virginia is also implementing clinical alerts/unsolicited reports starting in July 2017.

Maryland

- **FY 2017 Funding**
 - State Program: \$2,275,841
 - Surveillance Program: \$473,608
- **State Program Activities:**
 - PDMP enhancements:
 - Universal registration and use
 - Proactive reporting
 - Public health surveillance
 - Identify and intervene with high risk prescribers in workers comp system
- **Success Story:**
 - Maryland is working with insurers and health systems to prevent prescription drug overdose and abuse, including, developing provider education materials specifically for providers to workers' compensation patients, and encouraging provider participation in and utilization of the Maryland Prescription Drug Monitoring Program. Additionally, Maryland is engaged in a project to improve understanding of the impacts of opioids on return to work and the risk of re-injury after return to work. Working with insurers and workers' compensation data, the plan is to identify information such as type of injury, amount of time away from work, whether an opioid was prescribed after an injury, associated health outcomes, and more. This information is vital to identifying risk factors and developing interventions specific to the workers' compensation population to address prescription drug abuse and overdoses. Currently, most of the state's Workers' Compensation data is in paper format and not able to electronically connect with other databases.



To: Secretary Alex M. Azar, II.
Through: Jack Kalavritinos, Acting Director, IEA
From: Laura Trueman, Deputy Director, IEA
Subject: Meeting with CDC and State Health Officers Implementing PDMPs
Date: March 22, 2018

Event Details:

Date: March 22, 2018
Time: 10:00 am
Location: 610 F
Staff: Laura Trueman
Mary Sumpter Lapinski
Press: Y/N HHS Photographer will take photos with state officials.
No reporter will be in the meeting.
ASPA is considering regional media options with these state officials which may involve you, but that decision is still being made.

Who requested this event: This is part of our HHS initiatives for Opioid Week roll out.

Topic: Discussion of the Successes and Challenges in implementing PDMPs in their states and how HHS and CDC can address any barriers

Objective: Learn about PDMPs in KY, WV, VA, MD, & DC

Run of Show

- You welcome participants, note how important their work is fighting the opioid epidemic and that it is having an impact – we are seeing decreasing prescribing rates. Note that you are anxious to hear what successes and challenges they are still facing, particularly when it comes to interoperability.
- You turn to Dr Schuchat, thank her and CDC for their leadership in establishing Guidelines for Prescribers, in providing states funding and technical assistance to help them in establishing their PDMPs and in surveillance.
- Dr Schuchat welcomes them.
- You ask each of them to share a little about what is happening in their states (they were told 3 minutes).
- Discussion ensues.
- You close out discussion.



List of Attendees/Participants:

Dr Anne Schuchat, Acting CDC Director
Laura Trueman, Deputy Director, IEA
Mary Sumpter Lapinski, Senior Counselor
State PDMP Officials

- DC - LaQuandra S. Nesbitt, MD, MPH, Director of the Washington D.C. Department of Health
- VA - Marissa Levine, MD, MPH, Virginia State Health Commissioner
- KY - Jeffrey D. Howard, Jr., M.D., Commissioner (acting), Kentucky Dept. for Public Health
- WV - Rahul Gupta, MD, MPH, MBA, FACP, Commissioner and State Health Officer of WV
- MD - Howard Haft, MD, Deputy Secretary for Public Health, Maryland Department of Health

Other Attendees:

- DC - David Brown, DC, Director of Health Professions in Virginia
- KY - Clay Stamp, Executive Director, Opioid Operational Command Center in Kentucky
- CDC - Grant Baldwin, Director, Division of Unintentional Injury Prevention, National Center for Injury Prevention and Control, CDC
- CDC - Cristi Schwarcz, CDC Washington

Background:

As the chart below shows, one area where we are seeing success in our multi-pronged effort to address the opioid epidemic is in the decrease of scripts written for opioids.

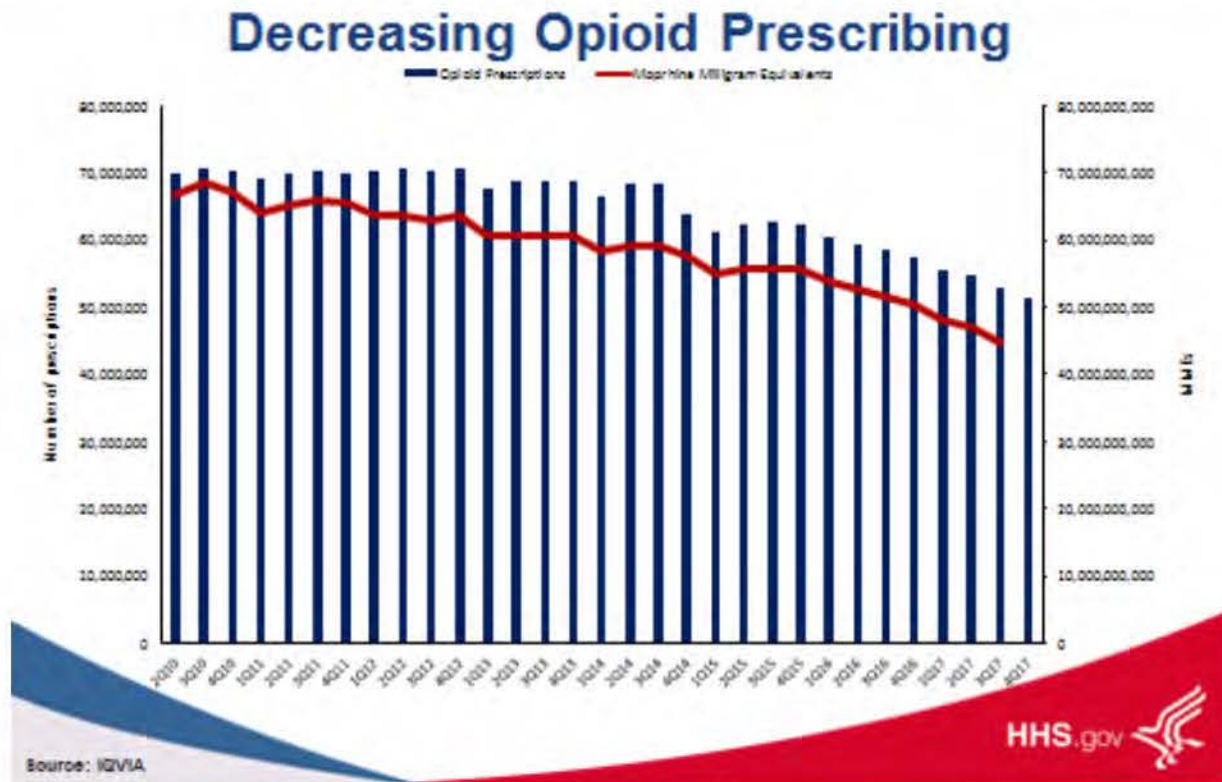
This is due, in part, to CDC's Prescriber Guidelines and to individual states establishing PDMPs and passing laws with limitations.

In this meeting, you will hear from 4 states and the District what combination of things they are doing to curb overprescribing. Since one of the identified goals in the President's fact sheet deals with interoperability of PDMPs, and several of these states are contiguous, this would be a good opportunity to hear from them how that is working for them and what challenges exist to get bet connected with each other's systems.

Kentucky - CDC reports that particularly strong in this group is what Kentucky has done with their PDMPs. Details on all of their PDMPs are in an attachment.



Decreased Opioid Prescriptions



Attachments

1. Bios on the State Health Officials
2. Background on the PDMPs in 4 states and the District, along with success stories.

Bell, Michael (OS/ASPA)

Subject: AMA to do Live Radio- Los Angeles / Salem Radio Network - Larry Elder Show
Location: 818-291-8648

Start: Wed 3/21/2018 6:20 PM
End: Wed 3/21/2018 6:20 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Clark, Timothy (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Ryan.Murphy1; Althouse, Riley (OS/ASPA)

6:20 PM Live Radio
Los Angeles/Salem Radio Network
Larry Elder Show
Call in : 818-291-8648

The Secretary needs to call into our studio line at: [818-291-8648](tel:818-291-8648) right at [3:20pm Pacific Time\(6:20pm Eastern Time\)](#)
Christian will answer that line and then patch him into the live show with Larry.

Thanks —

Bell, Michael (OS/ASPA)

Subject: AMA prep for Radio
Location: 615-F

Start: Wed 3/21/2018 6:10 PM
End: Wed 3/21/2018 6:20 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Clark, Timothy (HHS/IOS); Althouse, Riley (OS/ASPA)

Tim would like for me to arrange five minutes with the Secretary before his radio interview at 6:20pm for Jonathan Wilcox to give him some background information. Is that okay?

Bell, Michael (OS/ASPA)

Subject: AMA to do Live Radio- San Diego, CA - The DeMaio Report
Location: 858-569-8255

Start: Wed 3/21/2018 6:35 PM
End: Wed 3/21/2018 6:35 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Althouse, Riley (OS/ASPA); Clark, Timothy (HHS/IOS); Ryan.Murphy1; Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV)

6:35 PM Live Radio
San Diego, CA
The DeMaio Report
Call In : 858-569-8255

Bell, Michael (OS/ASPA)

Subject: AMA Desk Time

Location: 615-F

Start: Thu 3/22/2018 7:30 AM

End: Thu 3/22/2018 9:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA interview with Amy Goldstein
Location: 615-F

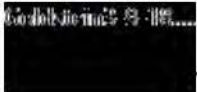
Start: Thu 3/22/2018 9:00 AM
End: Thu 3/22/2018 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Matt Lloyd (matt.lloyd@hhs.gov); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Ryan.Murphy1



Topic: Amy Goldstein Interview for Washington Post profile

Objective: Interview with Secretary Azar

Lead IOS Counselor: n/a

Has this request been approved by (Peter / Brian): Yes

AMA's Role: interviewee

Request POC (Name, Cell and email): Matt Lloyd/(b)(6) /matt.lloyd@hhs.gov

Is Conference Call Line needed? no

Who will initiate the conference call?

Will there be Briefing Materials provided? Y/N No

~ If yes, who will send them to Kristina Pelekoudas (Name)?

HHS Staff Attendees: Matt Lloyd, Ryan Murphy, Caitlin Oakley



Scheduling Request Memo for Secretary Azar

Topic: Amy Goldstein Interview for Washington Post profile

Objective: Interview with Secretary Azar

Lead IOS Counselor: n/a

Has this request been approved by (Peter / Brian): Yes

AMA's Role: interviewee

Request POC (Name, Cell and email): Matt Lloyd/(b)(6)/matt.lloyd@hhs.gov

Is Conference Call Line needed? no

Who will initiate the conference call?

Will there be Briefing Materials provided? Y/N No

~ If yes, who will send them to Kristina Pelekoudas (Name)?

HHS Staff Attendees: Matt Lloyd, Ryan Murphy, Caitlin Oakley

External Attendees:

Additional Notes:

Bell, Michael (OS/ASPA)

Subject: AMA Event on PDMPs with Dr Schuchat as part of OPIOIDS Roll Out
Location: 610-F

Start: Thu 3/22/2018 10:00 AM
End: Thu 3/22/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Trueman, Laura (HHS/IEA); Kalavritinos, Jack (OS/IEA); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Ryan.Murphy1; Brennan, Patrick (OS/ASPA); Clark, Timothy (HHS/IOS); Schuchat, Anne MD (CDC/OD); Strength, Tracie (CDC/OD/OCS); Pelekoudas, Kristina (HHS/IOS)



Scheduling Request Memo for Secretary Azar

Topic: Event on PDMPs with Dr Schuchat as part of OPIOIDS Roll Out

Objective: Continue opioids message throughout the week of 3/19

Lead IOS Counselor: Mary Sumpter Lapinski

Has this request been approved by (Peter / Brian): Yes

AMA's Role: Join Dr. Schuchat in visiting with state PDMP managers from MD, VA, DC, WV, and KY.

Request POC (Name, Cell and email): Our initiative, no requester.

Is Conference Call Line needed? No

Who will initiate the conference call? N/A

Will there be Briefing Materials provided? Yes
~ If yes, who will send them to Kristina Pelekoudas (Name)? Laura Trueman

HHS Staff Attendees: Mary Sumpter Lapinski, Laura Trueman, Jack Kalavritinos, ASPA, CDC staffers (to be named)

External Attendees: Awaiting names and titles of the state PDMP directors from CDC.

Additional Notes:



To: Secretary Alex M. Azar, II.
Through: Jack Kalavritinos, Acting Director, IEA
From: Laura Trueman, Deputy Director, IEA
Subject: Meeting with CDC and State Health Officers Implementing PDMPs
Date: March 22, 2018

Event Details:

Date: March 22, 2018
Time: 10:00 am
Location: 610 F
Staff: Laura Trueman
Mary Sumpter Lapinski
Press: Y/N HHS Photographer will take photos with state officials.
No reporter will be in the meeting.
ASPA is considering regional media options with these state officials which may involve you, but that decision is still being made.

Who requested this event: This is part of our HHS initiatives for Opioid Week roll out.

Topic: Discussion of the Successes and Challenges in implementing PDMPs in their states and how HHS and CDC can address any barriers

Objective: Learn about PDMPs in KY, WV, VA, MD, & DC

Run of Show

- You welcome participants, note how important their work is fighting the opioid epidemic and that it is having an impact – we are seeing decreasing prescribing rates. Note that you are anxious to hear what successes and challenges they are still facing, particularly when it comes to interoperability.
- You turn to Dr Schuchat, thank her and CDC for their leadership in establishing Guidelines for Prescribers, in providing states funding and technical assistance to help them in establishing their PDMPs and in surveillance.
- Dr Schuchat welcomes them.
- You ask each of them to share a little about what is happening in their states (they were told 3 minutes).
- Discussion ensues.
- You close out discussion.



List of Attendees/Participants:

Dr Anne Schuchat, Acting CDC Director

Laura Trueman, Deputy Director, IEA

Mary Sumpter Lapinski, Senior Counselor

State PDMP Officials

- DC - LaQuandra S. Nesbitt, MD, MPH, Director of the Washington D.C. Department of Health
- VA - Marissa Levine, MD, MPH, Virginia State Health Commissioner
- KY - Jeffrey D. Howard, Jr., M.D., Commissioner (acting), Kentucky Dept. for Public Health
- WV - Rahul Gupta, MD, MPH, MBA, FACP, Commissioner and State Health Officer of WV
- MD - Howard Haft, MD, Deputy Secretary for Public Health, Maryland Department of Health

Other Attendees:

- DC - David Brown, DC, Director of Health Professions in Virginia
- KY - Clay Stamp, Executive Director, Opioid Operational Command Center in Kentucky
- CDC - Grant Baldwin, Director, Division of Unintentional Injury Prevention, National Center for Injury Prevention and Control, CDC
- CDC - Cristi Schwarcz, CDC Washington

Background:

As the chart below shows, one area where we are seeing success in our multi-pronged effort to address the opioid epidemic is in the decrease of scripts written for opioids.

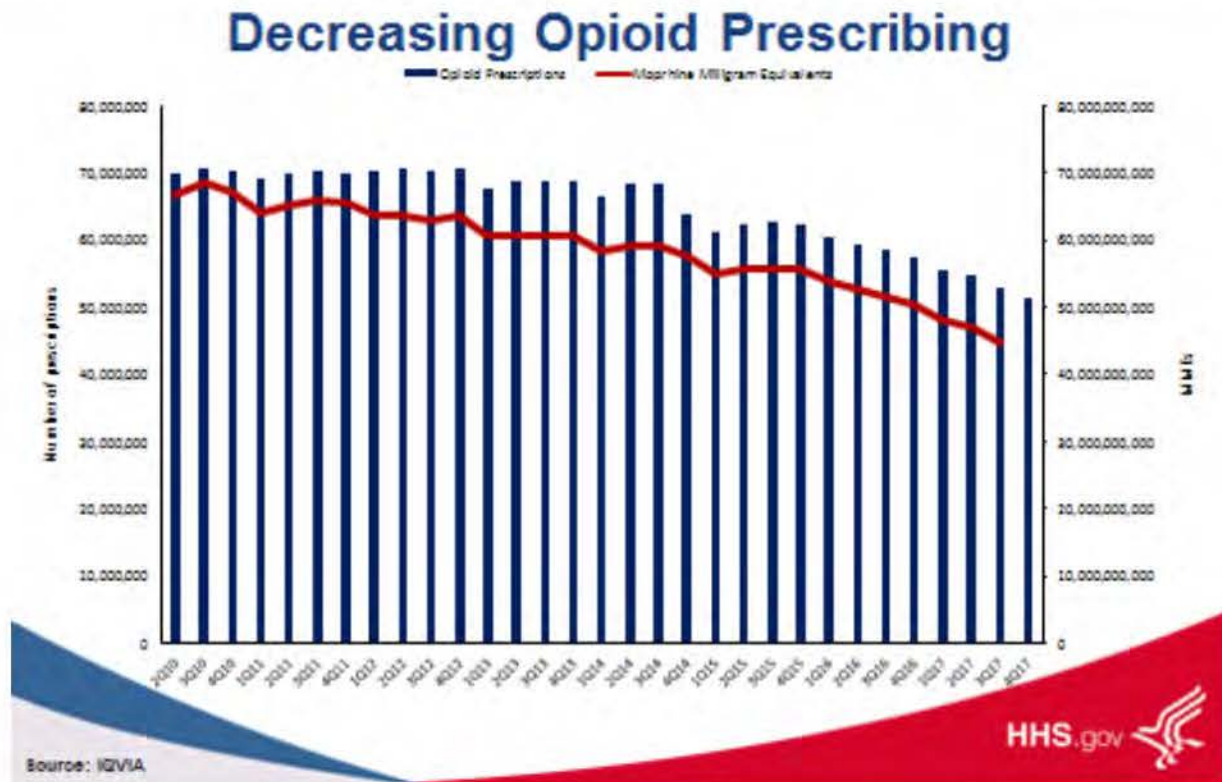
This is due, in part, to CDC's Prescriber Guidelines and to individual states establishing PDMPs and passing laws with limitations.

In this meeting, you will hear from 4 states and the District what combination of things they are doing to curb overprescribing. Since one of the identified goals in the President's fact sheet deals with interoperability of PDMPs, and several of these states are contiguous, this would be a good opportunity to hear from them how that is working for them and what challenges exist to get bet connected with each other's systems.

Kentucky - CDC reports that particularly strong in this group is what Kentucky has done with their PDMPs. Details on all of their PDMPs are in an attachment.



Decreased Opioid Prescriptions



Attachments

1. Bios on the State Health Officials
2. Background on the PDMPs in 4 states and the District, along with success stories.

Bell, Michael (OS/ASPA)

Subject: AMA Media Prep FOR Generation Next Event
Location: 615-F

Start: Thu 3/22/2018 11:00 AM
End: Thu 3/22/2018 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Clark, Timothy (HHS/IOS); Ryan.Murphy1; Brennan, Patrick (OS/ASPA); Matt Lloyd (matt.lloyd@hhs.gov)

Review logistics and media prep for Generation Next event

Bell, Michael (OS/ASPA)

Subject: AMA departs for lunch with Sec. Purdue
Location: WH

Start: Thu 3/22/2018 11:30 AM
End: Thu 3/22/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA departs for DCA

Start: Thu 3/22/2018 3:15 PM

End: Thu 3/22/2018 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Pelekoudas, Kristina (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to call Senator Blunt Roy Blunt (R-MO)
Location: Call - Expect a Call from Amanda Street in order to connect.

Start: Fri 3/23/2018 5:30 PM
End: Fri 3/23/2018 6:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Bassett, Matthew (HHS/ASL); Street, Amanda (HHS/IOS); Morse, Sara (HHS/ASL)



Topic: Call with Senator Blunt

Objective: Discuss the FY2018 Omnibus

Lead IOS Counselor:

Has this request been approved by (CoS/ DCoS): Approved by Brian Harrison

AMA's Role: Thank the Senator for his support of HHS in the FY2018 Omnibus.

Request POC (Name, Cell and email):

Is Conference Call Line needed? See below

Who will initiate the conference call? Amanda Street (ASFR) will call the Senator's office and AMA to connect

Will there be Briefing Materials provided? No
~ If yes, who will send them to Kristina Pelekoudas (Name)?

HHS Staff Attendees:
Amanda Street

External Attendees:

Additional Notes:

Senator Blunt wishes to discuss the big wins for the Department under the LHHS subcommittee jurisdiction in the FY2018 Omnibus. The Senator will primarily focus on the +\$3 billion to both NIH and opioids, but he'll likely also speak to the +\$200 million to Project BioShield and the +\$480 million for the full cost to replace the Biosafety Level 4 Lab at CDC. He may also highlight that the prohibitive language on TPP and Title X was not included in the Omni.



Scheduling Request Memo for Secretary Azar

Topic: Call with Senator Blunt

Objective: Discuss the FY2018 Omnibus

Lead IOS Counselor:

Has this request been approved by (CoS/ DCoS): Approved by Brian Harrison

AMA's Role: Thank the Senator for his support of HHS in the FY2018 Omnibus.

Request POC (Name, Cell and email):

Is Conference Call Line needed?

Who will initiate the conference call?

Will there be Briefing Materials provided? No

~ If yes, who will send them to Kristina Pelekoudas (Name)?

HHS Staff Attendees:

Amanda Street

External Attendees:

Additional Notes:

Senator Blunt wishes to discuss the big wins for the Department under the LHHS subcommittee jurisdiction in the FY2018 Omnibus. The Senator will primarily focus on the +\$3 billion to both NIH and opioids, but he'll likely also speak to the +\$200 million to Project BioShield and the +\$480 million for the full cost to replace the Biosafety Level 4 Lab at CDC. He may also highlight that the prohibitive language on TPP and Title X was not included in the Omni.

Bell, Michael (OS/ASPA)

Subject: AMA HHS OIG Pickup

Start: Mon 3/26/2018 9:00 AM

End: Mon 3/26/2018 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Departs for Treasury
Location: Travel

Start: Mon 3/26/2018 10:45 AM
End: Mon 3/26/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Pelekoudas, Kristina (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Departs back to HHS

Location: Travel

Start: Mon 3/26/2018 11:30 AM

End: Mon 3/26/2018 11:45 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA briefing with Deputy Secretary, Eric Hargan
Location: 615-F /CALL

Start: Mon 3/26/2018 1:00 PM
End: Mon 3/26/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS)

(b)(6)

PC: (b)(6)

Leader: (b)(6)

Topic: Update

Bell, Michael (OS/ASPA)

Subject: AMA to do Ceremonial Swearing in of Dr. Robert Redfield as the 18th Director of the CDC
Location: 615-F
Start: Mon 3/26/2018 1:45 PM
End: Mon 3/26/2018 2:00 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Secretary Scheduler (OS/IOS)
Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); McGowan, Robert (Kyle) (HHS/IEA); Smith, Christopher (HHS/ASPA)

Topic: Ceremonial Swearing in of Dr. Robert Redfield as the 18th Director of the CDC.

Objective:

Lead IOS Counselor:

Has this request been approved by (CoS/ DCoS): DCOS

AMA's Role: Take photos with Dr. Redfield and his family

Request POC (Name, Cell and email): Kyle McGowan, (b)(6) kyle.mcgowan@hhs.gov

Is Conference Call Line needed? No

Who will initiate the conference call?

Will there be Briefing Materials provided? Y/N - No

~ If yes, who will send them to Kristina Pelekoudas (Name)?

HHS Staff Attendees: Kyle McGowan, Chris Smith

External Attendees: Dr. Redfield's wife and children

Additional Notes:

Bell, Michael (OS/ASPA)

Subject: AMA quick visit with Ed Simcox
Location: 615-F

Start: Mon 3/26/2018 1:30 PM
End: Mon 3/26/2018 1:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Pelekoudas, Kristina (HHS/IOS)



Topic: Meet and greet with Simcox family

Objective: Ed Simcox to introduce his family and take a family photo with Secretary Azar

Lead IOS Counselor: Brian Harrison

Who has approved this request?: Brian Harrison

AMA's Role: Say hello to family and take a photo

Request POC: Jacob Ashendorf, (b)(6) jacob.ashendorf@hhs.gov

Is Conference Call Line needed? No

Who will initiate the conference call? N/a

Will there be Briefing Materials provided? No

~ If yes, who will send them to Kristina Pelekoudas (Name)?

HHS Staff Attendees:

Ed Simcox

External Attendees:

(b)(6) Simcox
(b)(6) Simcox

(b)(6) Simcox

(b)(6) Simcox

(b)(6) (family friend)

Additional Notes:



Scheduling Request Memo for Secretary Azar

Topic: Meet and greet with Simcox family

Objective: Ed Simcox to introduce his family and take a family photo with Secretary Azar

Lead IOS Counselor: Brian Harrison

Who has approved this request?: Brian Harrison

AMA's Role: Say hello to family and take a photo

Request POC: Jacob Ashendorf, (b)(6) } jacob.ashendorf@hhs.gov

Is Conference Call Line needed? No

Who will initiate the conference call? N/a

Will there be Briefing Materials provided? No

~ If yes, who will send them to Kristina Pelekoudas (Name)?

HHS Staff Attendees:

Ed Simcox

External Attendees:

(b)(6) Simcox

(b)(6) Simcox

(b)(6) Simcox

(b)(6) Simcox

(b)(6) (family friend)

Additional Notes:

Bell, Michael (OS/ASPA)

Subject: AMA Daily meeting with CoS and DCoS, Peter and Brian
Location: 615-F

Start: Mon 3/26/2018 2:00 PM
End: Mon 3/26/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA Brief with ASPA, Matt Lloyd
Location: 615-F

Start: Mon 3/26/2018 2:30 PM
End: Mon 3/26/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Matt Lloyd (matt.lloyd@hhs.gov)

Topic: Briefing with ASPA, Matt Lloyd

Objective: Review Interview

Lead IOS Counselor:

Has this request been approved by (CoS/ DCoS): Brian

AMA's Role:

Request POC (Name, Cell and email): Brian

Is Conference Call Line needed? no

Who will initiate the conference call? N/A

Will there be Briefing Materials provided? Y/N

~ If yes, who will send them to Kristina Pelekoudas (Name)?

HHS Staff Attendees: Matt Lloyd

External Attendees: N/A

Additional Notes:

Bell, Michael (OS/ASPA)

Subject: AMA to call Senator Bill Cassidy
Location: 615-F / Call

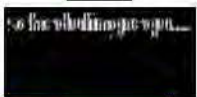
Start: Mon 3/26/2018 3:00 PM
End: Mon 3/26/2018 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Bassett, Matthew (HHS/ASL); Morse, Sara (HHS/ASL)



(b)(6)

PC: (b)(6)

Leader: (b)(6)

Topic: Health cost transparency with Senator Bill Cassidy

Objective: Dr. Cassidy is hoping to put together a White House roundtable on the issue of price transparency and met with Marc Short and Amy Swonger to discuss the idea earlier this week. He wants to pitch the idea to the Secretary and get his thoughts on that.

Lead IOS Counselor: John O'Brien

Has this request been approved by (CoS/ DCoS): DCoS (in form of a meeting, now augmented with quick call due to delays)

AMA's Role: Listen and provide thoughts

Request POC (Name, Cell and email):

Is Conference Call Line needed?

(b)(6)

PC: (b)(6)

Who will initiate the conference call? AMA

Will there be Briefing Materials provided? Y/N-Yes

~ If yes, who will send them to Kristina Pelekoudas (Name)? Sara Morse

HHS Staff Attendees:

Matt Bassett

Other ASL staff

External Attendees:

Senator Cassidy

Matt Gallivan (Cassidy Staff)

Additional Notes:



Scheduling Request Memo for Secretary Azar

Topic: Health cost transparency with Senator Bill Cassidy

Objective: Dr. Cassidy is hoping to put together a White House roundtable on the issue of price transparency and met with Marc Short and Amy Swonger to discuss the idea earlier this week. He wants to pitch the idea to the Secretary and get his thoughts on that.

Lead IOS Counselor: John O'Brien

Has this request been approved by (CoS/ DCoS): DCoS (in form of a meeting, now augmented with quick call due to delays)

AMA's Role: Listen and provide thoughts

Request POC (Name, Cell and email):

Is Conference Call Line needed?

(b)(6)

PC: (b)(6)

Who will initiate the conference call? AMA

Will there be Briefing Materials provided? Y/N-Yes

~ If yes, who will send them to Kristina Pelekoudas (Name)? Sara Morse

HHS Staff Attendees:

Matt Bassett

Other ASL staff

External Attendees:

Senator Cassidy

Matt Gallivan (Cassidy Staff)

Additional Notes:

Bell, Michael (OS/ASPA)

Subject: AMA briefing on fentanyl
Location: 615-F

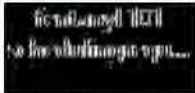
Start: Mon 3/26/2018 3:30 PM
End: Mon 3/26/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Jones, Christopher (SAMHSA); Elvander, Erika (OS/OGA); Grigsby, Garrett (HHS/OS/OGA); Zebley, Kyle (HHS/IOS); Clark, Timothy (HHS/IOS)



Topic: Fentanyl overview

Objective: To provide background on fentanyl, illicitly made fentanyl, and fentanyl analogs and trends of these products in opioids-related overdoses and deaths

Lead IOS Counselor: Mary-Sumpter Lapinski

Has this request been approved by (CoS/ DCoS): DCoS

AMA's Role: Listen and ask questions

Request POC (Name, Cell and email):

Is Conference Call Line needed?

Who will initiate the conference call?

Will there be Briefing Materials provided? Y/N N

~ If yes, who will send them to Kristina Pelekoudas (Name)?

HHS Staff Attendees: Chris Jones, SAMHSA
Garrett Grigsby, OGA
ASPA
MSL

External Attendees:

Additional Notes:



Scheduling Request Memo for Secretary Azar

Topic: Fentanyl overview

Objective: To provide background on fentanyl, illicitly made fentanyl, and fentanyl analogs and trends of these products in opioids-related overdoses and deaths

Lead IOS Counselor: Mary-Sumpter Lapinski

Has this request been approved by (CoS/ DCoS): DCoS

AMA's Role: Listen and ask questions

Request POC (Name, Cell and email):

Is Conference Call Line needed?

Who will initiate the conference call?

Will there be Briefing Materials provided? Y/N N

~ If yes, who will send them to Kristina Pelekoudas (Name)?

HHS Staff Attendees: Chris Jones, SAMHSA
Garrett Grigsby, OGA
ASPA
MSL

External Attendees:

Additional Notes:

Bell, Michael (OS/ASPA)

Subject: AMA to meet with Judy Stecker
Location: 615-F

Start: Mon 3/26/2018 4:00 PM
End: Mon 3/26/2018 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Topic: Meet n Greet

Bell, Michael (OS/ASPA)

Subject: AMA Briefing for CMS Site Visit, Baltimore, MD
Location: 615-F

Start: Mon 3/26/2018 4:30 PM
End: Mon 3/26/2018 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; O'Brien, John (HHS/ASPE); Clark, Timothy (HHS/IOS); Ryan.Murphy1; Oakley, Caitlin B. (OS/ASPA) (Caitlin.Oakley@HHS.GOV); Brennan, Patrick (OS/ASPA); Pasch, David (OS/ASPA)

Conference Line:

(b)(6)

PC: (b)(6)

Leader: (b)(6)

Topic:

AMA Briefing for CMS Site Visit, Baltimore, MD

Objective:

Brief the Secretary on ROS for Visit to CMS HQ, Baltimore, MD

IOS Lead: John O'Brien

HHS Divisions:

ASPA, CMS, Advance,

Bell, Michael (OS/ASPA)

Subject: AMA departs for CMS, Baltimore Site

Start: Tue 3/27/2018 9:00 AM

End: Tue 3/27/2018 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA CMS Briefing on Medicaid Eligibility and Benefits Policy
Location: Administrator's Office, C5-26-16

Start: Tue 3/27/2018 12:00 PM
End: Tue 3/27/2018 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Seema Verma; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; Lynch, Calder (CMS/OA); Brooks, John (HHS/IOS); O'Brien, John (HHS/ASPE); (b)(6) Callahan, Kenneth (HHS/IOS); Brady, Will (HHS/IOS); Agnew, Ann (HHS/IOS); Robinson, Wilma (HHS/IOS); Charrow, Robert (HHS/OGC); White, Caroline (HHS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Nelson, Beth (HHS/IOS); Udutha, Pranay (HHS/IOS); Shelton, Carrie A (HHS/IOS)

Optional Attendees: CMS Administrator

(b)(6)

Meeting Number: (b)(6)

Topic: Secretary Briefing on Medicaid Eligibility and Benefits Policy

Reason: CMS will brief the Secretary on Policy Considerations for the Medicaid Program

Lead: Seema Verma, CMS Administrator

Event POC: Carrie Shelton, OS/ES, (b)(6) Carrie.Shelton@hhs.gov

Attendees: Secretary Azar, Seema Verma (CMS), Brady Brookes (CMS), Calder Lynch (CMS), Eric Hargan (IOS), Will Brady (IOS), Peter Urbanowicz (IOS), Ann Agnew (IOS), Wilma Robinson (IOS), Robert Charrow (OGC), Kelly Cleary (OGC), John O'Brien (IOS), Beth Nelson (IOS), Pranay Udutha (IOS), Carrie Shelton (IOS)

Briefing Materials: (Will be sent the business day ahead of the briefing)

Bell, Michael (OS/ASPA)

Subject: AMA departs for HHS

Start: Tue 3/27/2018 1:00 PM

End: Tue 3/27/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Pelekoudas, Kristina (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: Desk Time

Location: 615-F

Start: Tue 3/27/2018 2:00 PM

End: Tue 3/27/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to call I AM HHS employee
Location: 615-F

Start: Tue 3/27/2018 3:45 PM
End: Tue 3/27/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Clark, Timothy (HHS/IOS)

To: Office of the Secretary

From: ASPA

Subject: I Am HHS Phone Call

Date: Friday, March 23, 2018

Deliverable: Schedule congratulatory Call with AMA and 'I Am HHS' nominee by 3/21/2018

HHS employees are making headlines nearly every day. When you think about how diverse and dynamic the department is, you'll realize that we work in an organization unlike any other in the world. Whether it be the gentleman in the elevator with you who is working on combatting the effects of the Zika virus, or the woman in the office next to you who is leading HIV studies, our colleagues are accomplishing remarkable work across HHS.

"I Am HHS" is a platform to spotlight our colleagues and their commitment to the HHS mission. Through this program, employees are nominated by peers to the Office of the Assistant Secretary for Public Affairs (ASPA), vetted through a conversation with their supervisor, legal and Human Resources, and then selected by a team in ASPA. From here, a segment is filmed spotlighting their work in the department, and is paired with a blog. These materials are promoted on the HHS intranet, social media, and shared with any stakeholders that may be relevant to the employee.

"I Am HHS" releases segment per month, and former Secretaries have called to offer the nominee a congratulatory message and thank them for their dedication to HHS. Furthermore, ASPA drafts and releases an e-mail to all staff highlighting the employee on behalf of the Secretary, where employees are encouraged to check out the great work their colleague is doing.

Bell, Michael (OS/ASPA)

Subject: AMA pre- brief for I AM HHS Call
Location: 615-F

Start: Tue 3/27/2018 3:30 PM
End: Tue 3/27/2018 3:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Smith, Gavin (OS/ASPA); Clark, Timothy (HHS/IOS)



To: Office of the Secretary
From: ASPA
Subject: I Am HHS Phone Call
Date: Friday, March 23, 2018

Deliverable: Schedule congratulatory Call with AMA and 'I Am HHS' nominee by 3/21/2018

HHS employees are making headlines nearly every day. When you think about how diverse and dynamic the department is, you'll realize that we work in an organization unlike any other in the world. Whether it be the gentleman in the elevator with you who is working on combatting the effects of the Zika virus, or the woman in the office next to you who is leading HIV studies, our colleagues are accomplishing remarkable work across HHS.

"I Am HHS" is a platform to spotlight our colleagues and their commitment to the HHS mission. Through this program, employees are nominated by peers to the Office of the Assistant Secretary for Public Affairs (ASPA), vetted through a conversation with their supervisor, legal and Human Resources, and then selected by a team in ASPA. From here, a segment is filmed spotlighting their work in the department, and is paired with a blog. These materials are promoted on the HHS intranet, social media, and shared with any stakeholders that may be relevant to the employee.

"I Am HHS" releases segment per month, and former Secretaries have called to offer the nominee a congratulatory message and thank them for their dedication to HHS. Furthermore, ASPA drafts and releases an e-mail to all staff highlighting the employee on behalf of the Secretary, where employees are encouraged to check out the great work their colleague is doing.



DEPARTMENT OF HEALTH & HUMAN SERVICES

Office of the Secretary

To: Office of the Secretary

From: ASPA

Subject: I Am HHS Phone Call

Date: Friday, March 23, 2018

Deliverable: Schedule congratulatory Call with AMA and 'I Am HHS' nominee by 3/21/2018

HHS employees are making headlines nearly every day. When you think about how diverse and dynamic the department is, you'll realize that we work in an organization unlike any other in the world. Whether it be the gentleman in the elevator with you who is working on combatting the effects of the Zika virus, or the woman in the office next to you who is leading HIV studies, our colleagues are accomplishing remarkable work across HHS.

"I Am HHS" is a platform to spotlight our colleagues and their commitment to the HHS mission. Through this program, employees are nominated by peers to the Office of the Assistant Secretary for Public Affairs (ASPA), vetted through a conversation with their supervisor, legal and Human Resources, and then selected by a team in ASPA. From here, a segment is filmed spotlighting their work in the department, and is paired with a blog. These materials are promoted on the HHS intranet, social media, and shared with any stakeholders that may be relevant to the employee.

"I Am HHS" releases segment per month, and former Secretaries have called to offer the nominee a congratulatory message and thank them for their dedication to HHS. Furthermore, ASPA drafts and releases an e-mail to all staff highlighting the employee on behalf of the Secretary, where employees are encouraged to check out the great work their colleague is doing.

Bell, Michael (OS/ASPA)

Subject: AMA to meet with General John Kelly,
Location: WW 122

Start: Wed 3/28/2018 9:45 AM
End: Wed 3/28/2018 10:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA departs back to HHS

Start: Wed 3/28/2018 10:15 AM

End: Wed 3/28/2018 10:45 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA OIG Detail
Location: 615-F

Start: Wed 3/28/2018 11:00 AM
End: Wed 3/28/2018 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); (b)(6) (OIG/OI); (b)(6) (OIG/OI); Charrow, Robert (HHS/OGC); Ryan.Murphy1; Clark, Timothy (HHS/IOS)

No materials ahead

Bell, Michael (OS/ASPA)

Subject: AMA HHS COOP Briefing
Location: 615-F

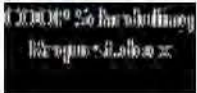
Start: Wed 3/28/2018 11:30 AM
End: Wed 3/28/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Stannard, Paula (HHS/IOS); Kadlec, Robert (OS/ASPR/IO); Meekins, Chris (OS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM); Smith, Matthew (OS/ASPR/OEM); Gabriel, Edward (OS/ASPR/IO)



Topic: HHS Continuity of Operations (COOP) Briefing

Objective: To provide information to the Secretary regarding the HHS continuity of operations plan as well as inform him of his responsibilities during a COOP event.

Lead IOS Counselor: Paula Stannard

Has this request been approved by (Peter / Brian): No

AMA's Role: Receive an informational briefing on COOP. Provide questions if there are any areas of ambiguity.

Request POC (Name, Cell and email): Chris Meekins, (b)(6)

Is Conference Call Line needed? No

Who will initiate the conference call? N/A

Will there be Briefing Materials provided? Y/N Yes

~ If yes, who will send them to Kristina Pelekoudas (Name)? Chris Meekins

HHS Staff Attendees:

Robert Kadlec, Chris Meekins, Jessica Fantinato, Matt Smith, Edward Gabriel

External Attendees: N/A

Additional Notes: Every Secretary receives these briefings as does anyone in the line of succession for the department. Now that the Secretary has received his briefing by WHMO, it is appropriate for him to receive his COOP briefing.



Scheduling Request Memo for Secretary Azar

Topic: HHS Continuity of Operations (COOP) Briefing

Objective: To provide information to the Secretary regarding the HHS continuity of operations plan as well as inform him of his responsibilities during a COOP event.

Lead IOS Counselor: Paula Stannard

Has this request been approved by (Peter / Brian): No

AMA's Role: Receive an informational briefing on COOP. Provide questions if there are any areas of ambiguity.

Request POC (Name, Cell and email): Chris Meekins, (b)(6)

Is Conference Call Line needed? No

Who will initiate the conference call? N/A

Will there be Briefing Materials provided? Y/N Yes

~ If yes, who will send them to Kristina Pelekoudas (Name)? Chris Meekins

HHS Staff Attendees:

Robert Kadlec, Chris Meekins, Jessica Fantinato, Matt Smith, Edward Gabriel

External Attendees: N/A

Additional Notes: Every Secretary receives these briefings as does anyone in the line of succession for the department. Now that the Secretary has received his briefing by WHMO, it is appropriate for him to receive his COOP briefing.

Bell, Michael (OS/ASPA)

Subject: AMA prep/ Brief for Federal Commission on School Safety
Location: 615-F

Start: Wed 3/28/2018 1:30 PM
End: Wed 3/28/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brennan, Patrick (OS/ASPA); Lapinski, Mary-Sumpter (HHS/IOS); Clark, Timothy (HHS/IOS)

Prep AMA for First meeting of Federal Commission on School Safety

Bell, Michael (OS/ASPA)

Subject: Desk time

Location: 615-F

Start: Wed 3/28/2018 2:00 PM

End: Wed 3/28/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

AMA to Review RFI, Drug pricing

Bell, Michael (OS/ASPA)

Subject: AMA departs for Dept. of ED
Location: 400 Maryland Ave SW

Start: Wed 3/28/2018 2:30 PM
End: Wed 3/28/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to join first meeting of The Federal Commission on School Safety
Location: Dept. of Education- Secretrays Conference Room

Start: Wed 3/28/2018 3:00 PM
End: Wed 3/28/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Pelekoudas, Kristina (HHS/IOS); Clark, Timothy (HHS/IOS); Brennan, Patrick (OS/ASPA)



WEDNESDAY, MARCH 28 – 3:00 PM – 4:00PM

Event: First Meeting of Federal Commission on School Safety
Topics: Organizational Meeting – Structure, Staffing, Future Meetings
Location: Department of Education – Secretary’s Conference Room – 7th Floor
Press: Closed (Internal Dept. of Ed Photographer Only)
Attendees: Secretary Azar, Secretary Davos, Secretary Nielsen, AG Sessions (Principal +2 staff)

We will have Principals enter through the Garage Entrance of the LBJ Building (entrance on 4th Street, SW). Please have your Security Details reach out to our Building Security for directions/instructions on entry. Contact info below.

Christopher Strambler

Director Physical Security & Law Enforcement Division
US Department of Education Washington DC
Office: (202) 401-3610 Cell: (b)(6)
christopher.strambler@ed.gov

Kevin P. Williamson

Senior Physical Security Specialist
U.S. Department of Education
Office (202) 401-3611
Kevin.Williamson@ed.gov

Thanks so much!
Dougie

BRIEFING FOR FEDERAL COMMISSION ON SCHOOL SAFETY ORGANIZATIONAL MEETING

Wednesday, March 28, 2018
3:00 – 4:00 p.m. EDT
Washington, DC

OVERVIEW:

The Federal Commission on School Safety (“Commission”) is comprised of the Secretary of Education, Attorney General, Secretary of Health and Human Services and Secretary of Homeland Security. Each respective Department has jurisdiction over key school safety issues. President Trump charged the Commission with quickly providing meaningful and actionable recommendations to keep students safe at school.

PURPOSE:

To discuss the scope of the Commission's work, the timeline, locations for meetings and topics for hearings and site visits.

BACKGROUND:

- On March 12, President Trump established the Federal Commission on School Safety¹ to develop a process to evaluate and make recommendations on school safety.
- Specifically, the White House announced the Commission would “study and make recommendations on the following areas of focus”
 - Age restrictions for certain firearm purchases.
 - Existing entertainment rating systems and youth consumption of violent entertainment.
 - Strategies to advance the science and practice of character development in youth and a culture of connectedness.
 - Effects of press coverage of mass shootings.
 - Repeal of the Obama Administration’s “Rethink School Discipline” policies.
 - Best practices for school buildings and campus security from Federal Government components, including the Department of State’s Bureau of Diplomatic Security, and also from other State, local, and private sector sources.
 - A plan for integration and coordination of Federal resources focused on prevention and mitigation of active shooter incidents at schools.
 - Opportunities to improve access to mental health treatment, including through efforts that raise awareness about mental illness and the effectiveness of treatment, reduce barriers to the recruitment of mental

¹ See <https://www.whitehouse.gov/briefings-statements/president-donald-j-trump-taking-immediate-actions-secure-schools/>.

health professionals, and provide training related to violence prevention.

- Best practices for school-based threat assessment and violence prevention strategies.
- The effectiveness and appropriateness of psychotropic medication for treatment of troubled youth.
- Ensuring that findings are sufficiently supported by existing and additional Federal, State, and local funding sources.

MEETING LOCATION:

Lyndon Baines Johnson Department of Education Building
Secretary's Conference Room (7th Floor)
400 Maryland Avenue, SW
Washington, DC 20202

PRESS PLAN:

This event is **CLOSED** press.

AV/ROOM SET-UP:

No AV; boardroom set-up

AGENDA:

- Welcome and Introductory Remarks – *Secretary of Education Betsy DeVos*
- Participant Introductions – *All Participants*
- Review of Commission Establishment and Charge – *Secretary DeVos*
- Overview of Federal Advisory Committee Act (FACA) – *ED Office of General Counsel*
- Discussion on Proposed Commission Meetings and Topics – *Commissioners*
- Discussion on Commission Staffing and Support – *Commissioners*
- Other Items for Consideration – *Commissioners*
- Adjournment

KEY ATTENDEES:

Department of Education (ED):

Secretary Betsy DeVos
Kent Talbert, Delegated the Duties and Functions of Deputy Secretary
Jason Botel, Acting Assistant Secretary for Elementary and Secondary Education
Bob Eitel, Senior Counselor

Department of Justice (DOJ):

Attorney General Jeff Sessions
Gary Barnett, Counselor
Robyn Thiemann, Associate Deputy Attorney General

Department of Health and Human Services (HHS):

Secretary Alex Azar

Peter Urbanowicz, Chief of Staff
Marty-Sumpter Lapinski, Senior Counselor

Department of Homeland Security (DHS):

Secretary Kirstjen Nielsen
Chad Wolf, Chief of Staff
Brandon Wales, Senior Counselor

White House Domestic Policy Council:

Andrew Bremberg, Director of the Domestic Policy Council
Theo Wold, Special Assistant to the President for Domestic Policy
Rob Goad, Domestic Policy Council Advisor

SITE CONTACTS:

Dougie Simmons, ED Deputy Chief of Staff for Operations

Cell: (b)(6)

leed.simmons@ed.gov

Kathryn Walker, Confidential Assistant, ED Office of the Secretary

Cell: (b)(6)

kathryn.walker@ed.gov

Bell, Michael (OS/ASPA)

Subject: AMA departs back to HHS
Location: 200 Independence SW

Start: Wed 3/28/2018 4:00 PM
End: Wed 3/28/2018 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to Meet with White House Liaison Staff
Location: 615-F

Start: Wed 3/28/2018 4:30 PM
End: Wed 3/28/2018 4:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Clark, Timothy (HHS/IOS); Stirrup, Heidi (HHS/IOS); Harrison, Brian (HHS/IOS); [\[b\]\(6\)](#) (OS/IOS); Urbanowicz, Peter (HHS/IOS)

Lead: White Liaison, Tim Clark
Topic: Weekly Dept. Update

Bell, Michael (OS/ASPA)

Subject: AMA depart to HHS

Start: Thu 3/29/2018 7:30 AM

End: Thu 3/29/2018 8:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to meet with Op Div. & Staff Div. Principals(or acting Principals)
Location: 610-F

Start: Thu 3/29/2018 9:00 AM
End: Thu 3/29/2018 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)
Required Attendees: Secretary Scheduler (OS/IOS); (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Redfield, Robert R. (CDC/OD); Collins, Francis (NIH/OD) [E]; Caliguiri, Laura (HHS/IOS); Agnew, Ann (HHS/IOS); Grigsby, Garrett (HHS/OS/OGA); McCance-Katz, Elinore (SAMHSA/OAS); Moughalian, Jen (HHS/ASFR); Bassett, Matthew (HHS/ASL); Clark, Timothy (HHS/IOS); Kalavritinos, Jack (OS/IEA); Kadlec, Robert (OS/ASPR/IO); Giroir, Brett (HHS/OASH); Severino, Roger (HHS/OCR); Charrow, Robert (HHS/OGC); Rucker, Donald (OS/ONC); Greenstein, Bruce (OS/IOS); Wagner, Steven (ACF); Gopal Khanna (Gopal.Khanna@ahrq.hhs.gov); Robertson, Lance (ACL); Seema Verma; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); scott.gottlieb@fda.hhs.gov; Pennington, Caitlin (FDA/OC); McManus, Ayanna (NIH/OD) [E]; Wood, Gretchen (NIH/OD) [E]; Weahkee, Michael (HHS/HQ); Encarnacion, Dolkie (SAMHSA/OA); Lapinski, Mary-Sumpter (HHS/IOS); Wynne, Maggie (HHS/IOS); O'Brien, John (HHS/ASPE); Stannard, Paula (HHS/IOS); Levinson, Dan R (OIG/IO); Tobias, Constance (HHS/DAB); Griswold, Nancy (HHS/OMHA HQ); Destro, Brenda (HHS/ASPE); Keckler, Charles (HHS/IOS); Brady, Will (HHS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS)

Optional Attendees: McGuffee, Tyler Ann (HHS/ASL); Brandt, Kimberly (CMS/OA) (kimberly.brandt1@cms.hhs.gov)

This is a Senior Staff meeting that the Secretary will be Chairing, please plan to attend either in person or by phone. Op Div. & Staff Div. Principals(or acting Principals) only – No additional staff

Conference line info

(b)(6)

PC: (b)(6)

Leader : (b)(6)

Bell, Michael (OS/ASPA)

Subject: AMA to visit National Gallery of Art
Location: 6th & Constitution Ave NW, Washington, DC 20565

Start: Thu 3/29/2018 10:15 AM
End: Thu 3/29/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Williams, Rasheed (HHS/IOS) (Rasheed.Williams@hhs.gov)

Bell, Michael (OS/ASPA)

Subject: AMA Departs to National Gallery of Art

Start: Thu 3/29/2018 10:00 AM

End: Thu 3/29/2018 10:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Williams, Rasheed (HHS/IOS) (Rasheed.Williams@hhs.gov)

Bell, Michael (OS/ASPA)

Subject: AMA departs back to HHS

Start: Thu 3/29/2018 11:00 AM

End: Thu 3/29/2018 11:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Williams, Rasheed (HHS/IOS) (Rasheed.Williams@hhs.gov)

Bell, Michael (OS/ASPA)

Subject: AMA to meet with John Bardis
Location: 615-F

Start: Thu 3/29/2018 12:30 PM
End: Thu 3/29/2018 12:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Bardis, John (HHS/ASA); Smith, Christopher (HHS/ASPA)

Bell, Michael (OS/ASPA)

Subject: AMA departs for DCA

Start: Thu 3/29/2018 1:45 PM

End: Thu 3/29/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA to call NIH Director Dr. Francis Collins
Location: 615-F/ Call

Start: Thu 3/29/2018 1:30 PM
End: Thu 3/29/2018 1:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Collins, Francis (NIH/OD) [E]

Topic: Teleconference with NIH Director Francis Collins

Objective: To brief the Secretary on the status of the Opioid PPP and the upcoming 2018 National Rx Drug Abuse and Heroin Summit where Dr. Collins will be giving a Plenary on Wednesday, April 4, in Atlanta

AMA's Role: N/A. This is a 10-minute briefing call with the Secretary. Informational only.

Project Lead (IOS Senior Staff): Mary-Sumpter Lapinski

Working Project Lead (Name, Cell and email):

Is Conference Call Line needed? (b)(6) **PC:** (b)(6)

Who will initiate the conference call?

Who will provide Briefing materials? N/A

HHS Staff Attendees:

External Attendees:

Schedule Request Justification:

Bell, Michael (OS/ASPA)

Subject: AMA Cabinet Prep Session
Location: Call in Limo

Start: Fri 4/6/2018 8:45 AM
End: Fri 4/6/2018 9:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brennan, Patrick (OS/ASPA); Giroir, Brett (HHS/OASH); (b)(6) Lapinski, Mary-Sumpter (HHS/IOS); Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS)

(b)(6)
(b)(6)

Bell, Michael (OS/ASPA)

Subject: AMA departs to HHS

Start: Sat 4/7/2018 8:00 AM

End: Sat 4/7/2018 8:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA cabinet meeting prep
Location: 615-F

Start: Mon 4/9/2018 9:30 AM
End: Mon 4/9/2018 10:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: Secretary Scheduler (OS/IOS); (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Brennan, Patrick (OS/ASPA); (b)(6) Brady, Will (HHS/IOS); Callahan, Kenneth (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Giroir, Brett (HHS/OASH)

Optional Attendees: Hargan, Eric (OS/IOS); Bassett, Matthew (HHS/ASL); Kemper, Laura (HHS/ASL)

Attendees : Brian, Peter, Dr. Giroir, Mary- Sumpter, Patrick Brennan

Optional : Eric Hargan

Bell, Michael (OS/ASPA)

Subject: AMA departs back to HHS

Start: Mon 4/9/2018 12:30 PM

End: Mon 4/9/2018 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS)

Bell, Michael (OS/ASPA)

Subject: AMA at HHS Opioids Steering Committee Retreat
Location: Room 800

Start: Mon 4/9/2018 1:15 PM
End: Mon 4/9/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Lapinski, Mary-Sumpter (HHS/IOS); Brennan, Patrick (OS/ASPA); Clark, Timothy (HHS/IOS); Holden, Ronald (OS/IOS); Lagomarsino, Katie (OS/IOS)

PROGRAM:

1:15 PM	AMA arrives, is greeted by Mary-Sumpter Lapinski , then proceeds to the podium (1 min)
1:16 PM	Mary-Sumpter Lapinski introduces AMA (2 min)
1:18 PM	AMA begins remarks (10 min)
1:28 PM	AMA concludes remarks then makes his way to the exit (2 min)
1:30 PM	AMA departs

Event Name: HHS Opioids Steering Committee Retreat

Date: Week of April 9, 2018

Location: Humphrey Building, Room 800

Time: 9:00 – 4:00

Secretary's Commitment: 12:15 – 1:15

Principals' Commitment: 9:00 – 1:15

Reason:

The purpose of the Principals' Retreat is to convene an all-day meeting of top HHS leadership to develop a set of proposals to further HHS work to address the opioids epidemic and to help foster collaboration among the OpDivs and StaffDivs on the topic.

Secretary's Role:

Before the meeting: We are asking for the Secretary to send the invitation to the Principals from his calendar.

For the meeting: The Secretary will be asked to come at 12:15 to hear the closing of the morning session where facilitators will summarize the work of the Principals thus far. We are then requesting that the Secretary remain with the Principals for their lunch break 12:30-1:15. Secretary and Principals will be dismissed at 1:15; other top leadership will remain until 4:00.

Meeting Participants:

Secretary Azar, Deputy Secretary Hargan, Chief of Staff Urbanowicz, Deputy Chief of Staff Harrison, all OpDiv and StaffDiv heads, all Secretarial and Deputy Secretarial Counselors, Ann Agnew, and Surgeon General Adams

Leads:

Mary-Sumpter Lapinski, Secretarial Counselor
John R. Graham, Acting Assistant Secretary for Planning and Evaluation

POC:

Sam Shipley, IOS, (b)(6); Samuel.Shipley@hhs.gov
Sarah Potter, ASPE, (b)(6); Sarah.Potter@hhs.gov

Press, Press Contact:

N/A; this is an internal meeting

Briefing Materials:

Briefing materials will be sent *at least* a week ahead of the meeting.

Notes:

- Agenda forthcoming

Bell, Michael (OS/ASPA)

Subject: AMA reoccurring meeting with NIH Director Dr. Francis Collins
Location: 615-F

Start: Mon 4/9/2018 1:45 PM
End: Mon 4/9/2018 2:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); McManus, Ayanna (NIH/OD) [E]; Collins, Francis (NIH/OD) [E]; Lapinski, Mary-Sumpter (HHS/IOS)

Lead: MSL

Bell, Michael (OS/ASPA)

Subject: AMA to speak with Stephen Miller, Senior Advisor to the President
Location: 615-F/ Conference line

Start: Mon 4/9/2018 2:30 PM
End: Mon 4/9/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); White, Caroline (HHS/OGC); Charrow, Robert (HHS/OGC); Wynne, Maggie (HHS/IOS)

(b)(6) PC: (b)(6)
Leader code: (b)(6)

Bell, Michael (OS/ASPA)

Subject: AMA Brief on Physician-Focused Payment Model Technical Advisory Committee (PTAC) Briefing

Location: 610-F

Start: Mon 4/9/2018 3:00 PM

End: Mon 4/9/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Secretary Scheduler (OS/IOS)

Required Attendees: (b)(6) (OS/IOS); Harrison, Brian (HHS/IOS); Olson, Carolyn (OS/IOS); Pelekoudas, Kristina (HHS/IOS); Tignor, Beth (HHS/IOS); Twomey, John K. (HHS/ASL); Urbanowicz, Peter (HHS/IOS); Fischbach, Aaron (OS/IOS); (b)(6) Callahan, Kenneth (HHS/IOS); Kouzoukas, Demetrios (CMS/OA); Brady, Will (HHS/IOS); O'Brien, John (HHS/ASPE); Seema Verma; Diana Perez-Rivera (CMS/OA) (diana.perez-rivera@cms.hhs.gov); 'Brady Brookes (Brady.Brookes@cms.hhs.gov)'; Bassano, Amy (CMS/CMMI); Destro, Brenda (HHS/ASPE); Delew, Nancy (HHS/ASPE); Charrow, Robert (HHS/OGC); Cleary, Kelly (HHS/OGC) (Kelly.Cleary@hhs.gov); Agnew, Ann (HHS/IOS); Stahlman, Mary-Ellen (OS/ASPE); Page, Ann (OS/ASPE); Guram, Jeet (CMS/OA); Shah, Anand (CMS/CMMI); Selenich, Sarah (OS/ASPE)

Optional Attendees: CMS Administrator



Topic: Physician-Focused Payment Model Technical Advisory Committee (PTAC) Briefing

Objective: Provide a background briefing on the PTAC and seek approval of Secretary's responses to PTAC recommendations

Lead IOS Counselor: John O'Brien

AMA's Role: Provide feedback and make decision regarding Secretary's responses to PTAC recommendations

Request POC (Name, Cell and email): Aaron Fischbach, (b)(6) aaron.fischbach@hhs.gov

Is Conference Call Line needed? Not at this time

Will there be Briefing Materials provided? Yes

~ If yes, who will send them to Kristina Pelekoudas (Name)? Aaron Fischbach

HHS Staff Attendees

Eric Hargan, John O'Brien, Brenda Destro, Nancy Delew, Mary-Ellen Stahlman, Ann Page, Sarah Selenich, Seema Verma, Amy Bassano, Demetrios Kouzoukas, Jeet Guram, Anand Shah, Bob Charrow, Kelly Cleary, Ann Agnew



DATE: April 6, 2018

TO: Alex M. Azar II, Secretary

THROUGH: Ann C. Agnew, Executive Secretary

FROM: Brenda Destro, Deputy Assistant Secretary for Planning and Evaluation

SUBJECT: Secretarial Response to Comments and Recommendations from the Physician-Focused Payment Model Technical Advisory Committee (PTAC) - **DECISION**

ISSUE

One of your responsibilities as Secretary is to respond in writing to the recommendations and comments sent to you by the Physician-Focused Payment Model Technical Advisory Committee (PTAC). This memo requests your signature on Secretarial responses to two sets of PTAC comments and recommendations. The responses will be posted on the CMS website, consistent with statute.

BACKGROUND

Congress created PTAC in the Medicare Access and CHIP Reauthorization Act of 2015 (MACRA) to provide you with expert advice on models that could be implemented by CMS through the Innovation Center. PTAC's role is to review physician-focused payment models submitted by the public and submit comments and make recommendations to you regarding whether such models meet criteria established by the Secretary including cost, quality, payment methodology, and value over volume. MACRA further requires that you review the recommendations and post a "detailed response" to them on the CMS website.

Attached for your signature are proposed responses to PTAC's comments and recommendations on two proposals. PTAC deliberated and voted on these two proposals at its September 7-8, 2017, public meeting. Although statute does not specify any deadline for your response, staff recommends that you respond and HHS publish your responses prior to PTAC's June 14-15, 2018, public meeting in the Great Hall.

Summaries of the proposals, PTAC's comments and recommendations, and your proposed responses are below.

Oncology Bundled Payment Program Using CNA-Guided Care submitted by (b)(4)

(b)(4)

Proposal Summary

(b)(4)

(b)(4)

PTAC's Comments and Recommendation

(b)(5)

Proposed Secretarial Response

(b)(5)

HaH-Plus (Hospital at Home Plus) Provider-Focused Payment Model submitted by

(b)(4)

Proposal Summary

(b)(5)

PTAC's Comments and Recommendation

(b)(5)

Proposed Secretarial Response

(b)(5)

(b)(5)

RECOMMENDATION

I recommend that you approve and sign the attached Secretarial responses.

Brenda Destro
Deputy Assistant Secretary for Planning and Evaluation

DECISION 1:

Proposed Secretarial Response and Supplemental Information on *HaH-Plus (Hospital at Home Plus) Provider-Focused Payment Model* submitted by (b)(4)

(b)(4)

Approved _____ Disapproved _____ Need More Information _____

DECISION 2:

Proposed Secretarial Response and Supplemental Information on *Oncology Bundled Payment Program Using CNA-Guided Care*, submitted by (b)(4)

Approved _____ Disapproved _____ Need More Information _____

Alex M. Azar II, Secretary

Date

Attachments:

A. Proposed Secretarial Response and Supplemental Information on *HaH-Plus (Hospital at Home Plus) Provider-Focused Payment Model* submitted by (b)(4)

(b)(4)

B. Proposed Secretarial Response and Supplemental Information on *Oncology Bundled Payment Program Using CNA-Guided Care*, submitted by (b)(4)

(b)(4)



DATE: April 6, 2018

TO: Alex M. Azar II, Secretary

THROUGH: Ann C. Agnew, Executive Secretary

FROM: Brenda Destro, Deputy Assistant Secretary for Planning and Evaluation

SUBJECT: Physician-Focused Payment Model Technical Advisory Committee (PTAC) -
BACKGROUND

OVERVIEW

One of your responsibilities as Secretary is to respond in writing to the recommendations and comments sent to you by the Physician-Focused Payment Model Technical Advisory Committee (PTAC). This memo provides background on PTAC and its work to date and updates you on the status of responses awaiting your signature. Meeting with PTAC over the coming months is a good opportunity for you to highlight your delivery system reform initiatives to a physician-focused audience. We have had high attendance at PTAC meetings from many of the physician and other stakeholder associations in Washington.

CHARGE AND MEMBERSHIP

Congress created PTAC in the Medicare Access and CHIP Reauthorization Act of 2015 (MACRA) to provide you with expert advice on models that could be implemented by CMS through the Innovation Center. PTAC's role is to review physician-focused payment models submitted by the public and submit comments and recommendations to you regarding whether such models meet criteria established by the Secretary including cost, quality, payment methodology, and value over volume (see Attachment A for full list). MACRA further requires that you review the comments and recommendations and post a "detailed response" to them on the CMS website. It also mandates that ASPE staff the Committee and provides up to \$5 million annually for staff and contractor support.

The Committee's charge was recently augmented by the Bipartisan Budget Act of 2018 (P.L. 115-123). PTAC can now dialogue more freely with submitters, providing "initial feedback" on the proposed models before voting on whether or not to recommend them to you.

GAO appoints PTAC's 11 members, most of whom are physicians; its Chair and Vice Chair are selected by HHS (see membership in Attachment B). The Committee was chartered by the Secretary on January 5, 2016. PTAC is subject to the Federal Advisory Committee Act (FACA), so deliberative meetings are public and there is a high degree of transparency in PTAC's work.

WORK TO DATE

Since December 1, 2016, PTAC has received 24 proposals and an additional 13 letters of intent to submit a proposal. The proposals and letters of intent come from a wide variety of submitter types, including large physician groups, associations, individual physicians and small practices, and academic medical centers; propose various payment model types, including a care management fee, bundled payments, episode-based payment and capitation; and are focused on over a dozen different medical specialties.

PTAC meets quarterly in public to deliberate and vote on whether or not to recommend model proposals to you. PTAC sent comments and recommendations to the Secretary from a number of meetings in 2017 and 2018. The status of PTAC recommendations and Secretarial responses follows:

- Secretary Price responded to the April 2017 meeting recommendations in September (models #1-3 below).
- PTAC recommendations from the September meeting are ready for your review and signature in a separate signature package (models #4-5 below).
- PTAC recommendations from the December meeting are in development with ASPE and CMS and will come to you for review and signature soon (models # 6-11 below).
- PTAC will send its recommendations from the March 2018 meeting to you later this spring (models #12-15 below).

Status of PTAC Voting and Secretarial Response

Model #/Proposal Submitter	PTAC Voting Outcome	Report Sent to Secretary	Secretary's Response
(b)(4)	Recommend for limited-scale testing	5/31/17	9/7/17
	Do not recommend	5/31/17	9/7/17
	Recommend for limited-scale testing	5/31/17	9/7/17
	Recommend for implementation	10/20/17	Ready for signature
	Recommend for limited-scale testing	10/20/17	Ready for signature
	Recommend for implementation	2/28/18	TBD
	Do not recommend	2/28/18	TBD
	Not applicable	2/28/18	TBD
	Not applicable	2/28/18	TBD
	Recommend for limited-scale testing	2/28/18	TBD
	Do not recommend	2/28/18	TBD
	Recommend for limited-scale testing	Forthcoming	TBD
	Recommend for limited-scale testing	Forthcoming	TBD
	Recommend for implementation	Forthcoming	TBD
	Recommend for implementation	Forthcoming	TBD

CMS is not yet testing any models as a result of PTAC's recommendations. However, CMS has reached out to several submitters to learn more about various features of their proposals to inform CMS' work in designing models. Most recently, CMS reached out to two submitters of palliative care proposals that were deliberated on at the March 2018 PTAC meeting to inform CMS' work on a Medicare serious illness model.

MEETING WITH PTAC

PTAC will hold its next public meeting on June 14 and 15, 2018, in the Great Hall of the Humphrey Building. The meeting is live-streamed on the HHS website. PTAC can provide important ideas and recommendations from the field as you implement delivery system reform, so this is a good opportunity to speak publicly about HHS' plans for delivery system reform. You could address where PTAC's work fits into your vision and how PTAC recommendations can be most helpful to you in advancing payment models that you would be interested in implementing. PTAC is also interested in connecting with you personally in a private meeting.

Brenda Destro
Deputy Assistant Secretary for Planning and Evaluation

Attachments

- A. Secretary's Criteria for Physician-Focused Payment Models
- B. PTAC Members and Terms

Attachment A

MACRA required the Secretary to develop criteria for PTAC to use in evaluating models.

Secretary's Criteria for PFPMs Promulgated at 42 CFR §414.1465

1. **Scope.** Aim to either directly address an issue in payment policy that broadens and expands the CMS APM portfolio or include APM Entities whose opportunities to participate in APMs have been limited.
2. **Quality and Cost.** Are anticipated to improve health care quality at no additional cost, maintain health care quality while decreasing cost, or both improve health care quality and decrease cost.
3. **Payment Methodology.** Pay APM Entities with a payment methodology designed to achieve the goals of the PFPM criteria. Addresses in detail through this methodology how Medicare and other payers, if applicable, pay APM Entities, how the payment methodology differs from current payment methodologies, and why the PFPM cannot be tested under current payment methodologies.
4. **Value over Volume.** Provide incentives to practitioners to deliver high-quality health care.
5. **Flexibility.** Provide the flexibility needed for practitioners to deliver high-quality health care.
6. **Ability to be Evaluated.** Have evaluable goals for quality of care, cost, and any other goals of the PFPM.
7. **Integration and Care Coordination.** Encourage greater integration and care coordination among practitioners and across settings where multiple practitioners or settings are relevant to delivering care to the population treated under the PFPM.
8. **Patient Choice.** Encourage greater attention to the health of the population served while also supporting the unique needs and preferences of individual patients.
9. **Patient Safety.** Aim to maintain or improve standards of patient safety.
10. **Health Information Technology.** Encourage use of health information technology to inform care.

Attachment B

PTAC Members and Terms

Jeffrey Bailet, MD, *Chair*
San Francisco, CA

Elizabeth Mitchell, *Vice Chair*
Portland, ME

Term Expires October 2018

Jeffrey Bailet, MD
Blue Shield of California
San Francisco, CA

Elizabeth Mitchell
*Network for Regional Healthcare
Improvement*
Portland, ME

Robert Berenson, MD, FACP
Urban Institute
Washington, DC

Kavita Patel, MD, MSHS
Brookings Institution
Washington, DC

Term Expires October 2019

Paul N. Casale, MD, MPH
*New York Quality Care, and
New York-Presbyterian, Columbia
University College of Physicians and
Surgeons, Weill Cornell Medicine*
New York, NY

Tim Ferris, MD, MPH
*Massachusetts General Physicians
Organization*
Boston, MA

Bruce Steinwald, MBA
Independent Consultant
Washington, DC

Term Expires October 2020

Rhonda M. Medows, MD
Providence Health & Services
Renton, WA

Len M. Nichols, PhD
George Mason University
Arlington, VA

Harold D. Miller
*Center for Health Care Quality
and Payment Reform*

Grace Terrell, MD, MMM
Envision Genomics
Huntsville, AL

Physician-Focused Payment Model Technical Advisory Committee (PTAC)

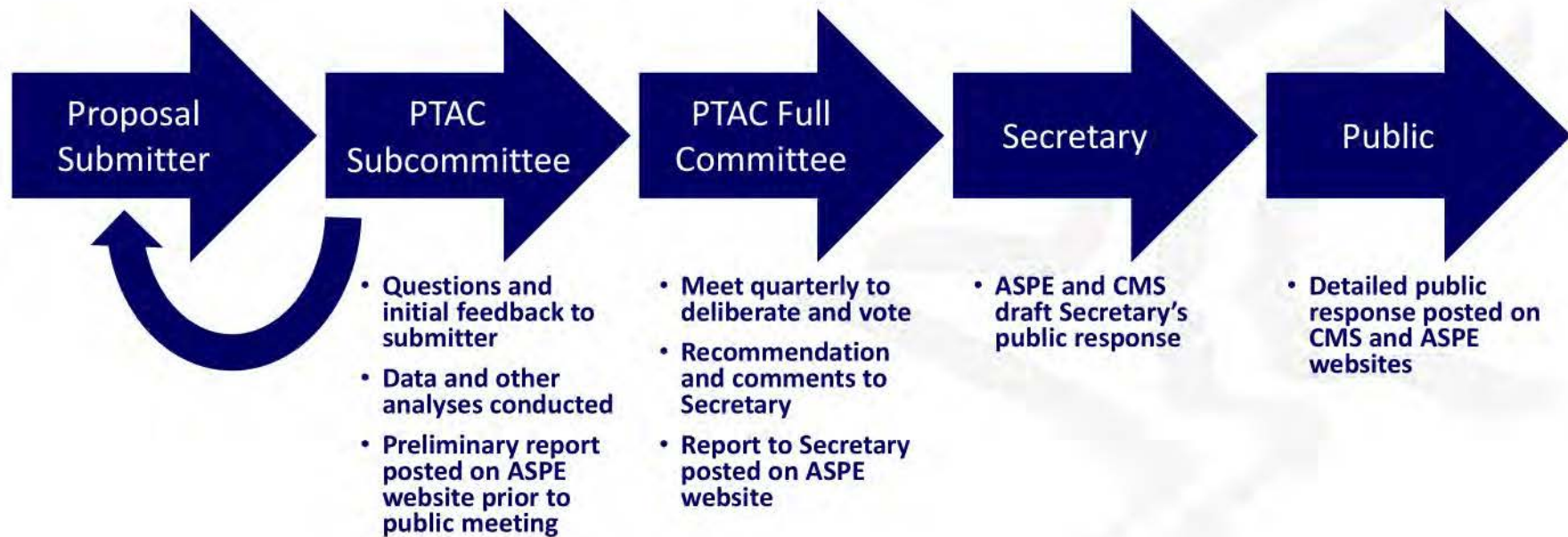
April 9, 2018



U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES
Office of the Assistant Secretary for Planning and Evaluation

1

Process for PTAC Proposal Review and Secretarial Response



The MACRA statute requires that ASPE provides technical and operational support to PTAC.



U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES
Office of the Assistant Secretary for Planning and Evaluation

PTAC's Recommendations and Secretary's Responses, by PTAC Public Meeting Date

April 2017	September 2017	December 2017	March 2018	Upcoming Meetings
PTAC Recommendation (transmitted May 31, 2017) <ul style="list-style-type: none"> • 2 proposals recommended for limited-scale testing • 1 proposal not recommended Note: 1 proposal withdrawn for revision	PTAC Recommendation (transmitted October 20, 2017) <ul style="list-style-type: none"> • 1 proposal recommended for implementation • 1 proposal recommended for limited-scale testing Note: 1 proposal withdrawn for revision	PTAC Recommendation (transmitted February 28, 2018) <ul style="list-style-type: none"> • 1 proposal recommended for implementation • 1 proposal recommended for limited-scale testing • 2 proposals not recommended • 2 proposals deemed not applicable Note: 1 proposal withdrawn	PTAC Recommendation (to be transmitted approximately May 1, 2018) <ul style="list-style-type: none"> • 2 proposals recommended for implementation • 2 proposals recommended for limited-scale testing 	PTAC Recommendation <p>June 2018:</p> <ul style="list-style-type: none"> • 4 proposals scheduled for deliberation <p>September 2018:</p> <ul style="list-style-type: none"> • 3 proposals scheduled for deliberation
Secretary's Response (September 9, 2017) <ul style="list-style-type: none"> • For 2 recommended models: <ul style="list-style-type: none"> – One proposal not implemented; CMS met with submitter to learn more about proposal features – Second proposal concept is admirable but significant issues prevent CMS from implementing • Agreed with PTAC on proposal not recommended 	Secretary's Proposed Response <ul style="list-style-type: none"> • For proposal recommended for implementation: HHS interested in concept; CMS outreach with questions that could inform future models • Proposal recommended for limited-scale testing will not be tested; CMS currently testing a proposal with similar goals/population 	Secretary's Response <ul style="list-style-type: none"> • ASPE and CMS drafting responses; ready for signature by early May. 	Secretary's Response <ul style="list-style-type: none"> • ASPE and CMS will finalize draft responses once PTAC officially transmits the Reports to the Secretary 	Secretary's Response <ul style="list-style-type: none"> • TBD



Moving Forward

- **Linking PTAC's Output to Your Vision for Delivery System Reform**
 - PTAC is a source of ideas and recommendations from the field – some of these ideas may support your vision for delivery system reform
 - PTAC proposals may send signals about barriers to innovation in the current FFS payment system – some solutions may be outside model implementation
 - PTAC recommendations regarding limited-scale testing of models
 - Meeting with PTAC during June 14-15 public meeting
- **Developing Your Public Responses**
 - Plan to respond to outstanding PTAC recommendations prior to June 14-15 PTAC public meeting
 - Internal process for developing Secretarial responses that reflect your preferences and are consistent with your vision

Withheld pursuant to exemption

(b)(4); (b)(5)

of the Freedom of Information Act

Appendix: Supplemental Information

The following is additional information related to the Secretary's response to PTAC comments and recommendation on the *Oncology Bundled Payment Program Using CNA-Guided Care* proposal submitted by (b)(4)

HHS agrees with PTAC that this proposed PFPM has merit. Particularly, HHS recognizes the importance of utilizing clinical data to inform payment for oncology care. HHS shares PTAC's general concerns regarding the limited scope of the model, patient choice, the uncertainty regarding how quality measure performance would affect payment, and the proprietary nature of (b)(4)

(b)(4) Additional detail regarding HHS' concerns with this proposal is outlined below.

- Scope

(b)(5)

- Payment Methodology

In the proposed model, payment would be based on a prospective payment to HMH to cover a period of 12 post-diagnosis months of treatment for patients with cancer. HHS agrees that comprehensive bundles with prospectively set prices could provide a strong financial incentive to

¹ <https://innovation.cms.gov/Files/x/ocm-vendorpledge.pdf>

Withheld pursuant to exemption

(b)(4); (b)(5)

of the Freedom of Information Act

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Appendix: Supplemental Information

The following is additional information related to the Secretary's response to PTAC's comments and recommendation on the "*HaH-Plus*" (*Hospital at Home Plus*) *Provider-Focused Payment Model* proposal submitted by the (b)(4)

CMS has experience with projects that involve furnishing care at home that have some similar elements to this proposed model. While payments are clearly linked to quality metrics in the proposal, there are gaps regarding the payment methodology, patient safety, and patient enrollment. Specifically:

- Payment Methodology

(b)(5)